

**MINUTES - SPECIAL MEETING**

**THE BOARD OF TRUSTEES**

Temple University  
- Of The Commonwealth System of Higher Education

Thursday, June 27, 1996 - 3:00 P.M.

Feinstone Lounge - Sullivan Hall  
Park and Berks Malls

**Attendance:**

**Members Present** - Richard J. Fox, Chairman;  
Francis J. Catania, Paul A. Dandridge, Louis J. Esposito,  
Jane Scaccetti Fumo, Howard Gittis, Clifford Scott Green,  
Lacy H. Hunt, Peter J. Liacouras,  
Joseph W. Marshall, III, Daniel H. Polett,  
Robert A. Rovner, James H. Shacklett, III,  
Isadore A. Shrager, Edna S. Tuttleman

**Administration and Staff Present** - William T. Bergman, Jr.,  
Paul H. Boehringer, Charles A. Bush, Richard A. Chant,  
Albert R. Checcio, Lawrence C. Connolly, Martin S. Dorph,  
James W. England, Richard M. Englert, Thomas R. Freitag,  
C. Robert Harrington, Robert H. Lux, Leon S. Malmud,  
David P. O'Brien, Timothy C. O'Rourke,  
Arthur C. Papacostas, A. Kent Rayburn,  
Robert J. Reinstein, Valaida S. Walker, Deborah R. White,  
James S. White, Beverly L. Breese

**Honorary Life Member Present** - William Rafsky, Marvin Wachman

**Ex Officio Participants Present** - Karen S. Koziara (Faculty);  
Edwin G. Beausoleil (Student)

**University Counsel** - George E. Moore

**Invited Guests Present** - Marina Angel (Faculty);  
Charles A. Williams, III (Student)

**Members Absent** - Joan H. Ballot, William H. Cosby, Jr.,  
John J. Contoudis, Theodore Z. Davis, Peter D. DePaul,  
Robert C. Donatucci, Lewis F. Gould, Jr.,  
Judith E. Harris, Secretary of Education  
Eugene W. Hickok, Jr., Sidney Kimmel,  
Mitchell G. Leibovitz, Brian J. O'Neill, Mayor  
Edward G. Rendell, Governor Thomas J. Ridge,  
William W. Rieger, Milton L. Rock, Edward H. Rosen,  
Anthony J. Scirica, Anthony Hardy Williams,  
James A. Williams, Paul Zelenkofske

## **INVOCATION**

The Invocation was given by Mr. Daniel H. Polett.

## **APPROVAL OF MINUTES**

On motion duly made and seconded, the Board of Trustees voted to approve the Minutes of May 14, 1996.

## **PRESIDENT'S REPORT**

President Liacouras reported that Year Two savings have been achieved in The Plan to Renew Temple's Mission and that there is a reallocation fund consistent with what we have stated we would do.

He stated that the presentation of a full cost-full revenue budget will be delayed until October. Also in October, we may deal with the issues of auxiliary services and the possible establishment of a not-for-profit or a Temple University affiliate corporation to manage all those activities. To do so earlier would be too disruptive in view of the many other changes underway. Tomorrow, A.T. Kearney is presenting a final draft of its year-long follow-up improving and simplifying student services at Temple.

## **INTRODUCTION OF MANAGING DIRECTOR FOR PUBLIC SAFETY**

President Liacouras, at this point in the meeting, spoke of the newly appointed Managing Director for Public Safety, Mr. William Bergman, who will assume the position on July 15, 1996.

The President said that Mr. Bergman is a very highly respected practitioner with very broad experiences, including at universities. With The Apollo of Temple and The Learning Center coming on line at the end of 1997 and the same with the Pediatric hospital, and with major developments at Ambler, this is an appropriate time to unveil and implement the new plans for security and safety at Temple University.

A new plan for public safety was developed by a blue ribbon task force formed in November by Mr. White. Our new Managing Director for Public Safety and Associate Vice President Charles Bush will implement this new plan.

The President said that those who have dealt with Mr. Bergman, come away with a feeling that this is a person who respects other people and is an absolutely, outstanding skilled craftsman. He is especially committed to technological advances and community policing.

The President thanked Mr. White for his vision and for selecting Mr. Bergman.

In response to the President's remarks, Mr. White said that he has known Mr. Bergman since 1985 while serving as Philadelphia's Managing Director. He said that we at Temple are extremely proud of our police department and appreciate the high quality leadership provided by Charles Bush. Mr. White said that our management team has been strengthened with the appointment of Mr. Bergman.

Mr. Bergman thanked President Liacouras and Executive Vice President White for this excellent opportunity. One of the reasons he was so interested in this job is that every time he spoke to anyone here, the same thing came through, pride in Temple University.

#### Executive Committee

##### 1. Tentative University Budget for 1996-97

Mr. Howard Gittis, Chair of the Executive Committee, explained that this is not a consolidated University budget because it does not include a budget for the Temple University Health System (TUHS). He said the TUHS budget is being completely re-evaluated and he expects to be able to report back to the Board in approximately 90 days.

On motion duly made and seconded, the Board of Trustees, voted to adopt a Tentative University Budget for 1996-97, said Budget being attached as SUPPLEMENT I to the official copy of these Minutes on file in the Office of the Secretary.

##### 2. Ratification of Temple University Japan Operating Budget FY 1995-96 and Approval of Temple University Japan Tentative Operating Budget FY 1996-97

On motion duly made and seconded, the Board of Trustees, upon the recommendation of the Board of Directors of Temple Educational Support Services, Ltd., voted to ratify the Temple University Japan Operating Budget FY 1995-96 and approve the Tentative Temple University Japan Operating Budget FY 1996-97, said Budget being attached as SUPPLEMENT II to the official copy of these Minutes on file in the Office of the Secretary.

#### Committee on Student Affairs

##### 3. Tuition Schedule for 1996-1997

On motion duly made and seconded, the Board of Trustees, voted to approve the recommendation of the Student Affairs Committee (6/25/96), that approval be given to the Proposed Tuition Rates for 1996-1997.

4. General Activities, Computer and Technology and Student Health Services Fees for 1996-1997

On motion duly made and seconded, the Board of Trustees, voted to approve the recommendation of the Student Affairs Committee (6/25/96), that approval be given to the General Activities, Computer and Technology and Student Health Services Fees for 1996-1997.

Committee on Campus Planning and Plant Management

5. The Convocation Center and the Recreation and Community Center

On motion duly made and seconded, the Board of Trustees, voted to approve the recommendation of the Campus Planning and Plant Management Committee (6/10/96), and authorized the officers to negotiate and enter into acceptable contracts with the lowest responsive and responsible bidders for the 12 contracts enumerated on the attached summary, said contracts to be in amounts not-to-exceed the sums listed in said summary, on terms substantially as previously approved by the Board (12/12/95) and subject to the review and approval of University Counsel, with the Funding Source being Commonwealth Challenge Plus Fund and the Financing Source being Private Donations and Commonwealth Reimbursements.

6. Telecommunications Equipment and Software Acquisition

On motion duly made and seconded, the Board of Trustees, voted to approve the recommendation of the Campus Planning and Plant Management Committee (6/10/96), and authorized the officers to proceed with the purchase of telecommunications equipment and software in an amount not-to-exceed \$1,292,880, with the Funding Source being the Plant Development Fund/Technology Investment Fund and the Financing Source being the 1991 Bond Issue and/or Plant Development Fund.

7. Temple Gallery Lease and Relocation

On motion duly made and seconded, the Board of Trustees, voted to approve the recommendation of the Campus Planning and Plant Management Committee (6/10/96), and authorized the officers to enter into a five year lease for space located at 45 N. 2nd Street in order to relocate the Tyler Art Gallery from 1619 Walnut Street at a cost not-to-exceed \$252,425, with the Funding Source being Tyler Administration and the Financing Source being Development Funds (new and uncommitted funds for private giving to Tyler; no "10" funds.)

8. Walkway Repairs

On motion duly made and seconded, the Board of Trustees, voted to approve the recommendation of the Campus Planning and Plant Management Committee (6/10/96), and authorized the officers

to proceed with the repair of walkways throughout the campus at a cost not-to-exceed \$290,000, with the Funding and Financing Source being the Plant Development Fund.

9. School of Dentistry Research Space Renovation  
Rooms 362/379 in Old Dental School

On motion duly made and seconded, the Board of Trustees, voted to approve the recommendation of the Campus Planning and Plant Management Committee (6/10/96), and authorized the officers to expend an additional \$47,283 to renovate Rooms 362/379 in the Old Dental School for Laboratories for research in molecular biology increasing the total authorized expenditures from \$200,398 to an amount not-to-exceed \$247,681 for renovations, and \$98,306 for equipment with the Funding Source being vendor Rebate; Dental Dean Fund.

10. General Surgery Suite Renovations,  
4th Floor Parkinson Pavilion

On motion duly made and seconded; the Board of Trustees, voted to approve the recommendation of the Campus Planning and Plant Management Committee (6/10/96), and authorized the officers to renovate the General Surgery Suite, 4th Floor Parkinson Pavilion, at a cost not-to-exceed \$165,000, with the Funding Source being the Dean's Fund.

Educational Policies Committee

11. Tenure for Faculty 1996-1997

On motion duly made and seconded, the Board of Trustees, pursuant to the procedures outlined in the Temple University Faculty Handbook, voted to approve the recommendation of the Educational Policies Committee (6/17/96) with respect to the granting of faculty tenure for 1996-1997. (The list of faculty recommended for tenure is on file in the Office of the Provost.)

12. Establish a Department of Dental Informatics  
in the School of Dentistry

On motion duly made and seconded, the Board of Trustees, voted to approve the recommendation of the Educational Policies Committee (6/17/96) and authorized the officers to establish of a Department of Dental Informatics in the School of Dentistry.

13. Shift the Masters of Art Education Degree Program  
from the College of Education to Tyler School of Art

On motion duly made and seconded, the Board of Trustees, voted to approve the recommendation of the Educational Policies Committee (6/17/96) and authorized the officers to move the Masters of Art Education Program from the College of Education to Tyler School of Art.

Committee on Development

**Report**

Mr. Gittis' report to the Board follows:

Announcement of "The Campaign for Temple"

As we move toward completion of "The Commonwealth Challenge, Plus" campaign, it is now time to mobilize the third phase of our ten-year fundraising strategy. The second phase encompasses the \$10 million campaign for the new Law School which is virtually completed and the \$25 million campaign for the new Pediatric Hospital which is just starting.

So, I'm pleased to announce that we will begin the planning phase of "The Campaign for Temple."

This University-wide initiative will involve all schools and colleges across the Main, Health Sciences, Tyler, Ambler, TUJ and Rome campuses. The campaign will focus on endowments, professorships, and scholarship funds. A successful campaign will have a powerful impact on the quality and reputation of our academic departments.

"The Campaign for Temple" will dwarf all previous campaign efforts, and will challenge us all to outperform and to outshine the past. I believe we are prepared to meet that challenge.

Our central Development program is stronger than ever, with an excellent leader in Al Checcio and a team of professionals. We expect outstanding help from volunteers.

The key, however, will be the significant and successful involvement of our academic deans, who have a vested interest in actively raising funds for their schools which can mean the difference at the edge of excellence.

And so, on behalf of the Board, we request that President Liacouras allocate the necessary resources to initiate the planning process for this University-wide capital campaign. We are aiming for a five-year campaign and will begin in December 1997.

The campaign goal has yet to be determined, but it will be significant, and consistent with Temple's status as one of America's pre-eminent universities.

**Division of Temple University Hospital  
into Separate Corporation**

14. Plan of Division of Temple University - Of  
The Commonwealth System of Higher Education

On motion duly made and seconded, the Board of Trustees voted to approve the Plan of Division of Temple University - Of The Commonwealth of Higher Education, said Plan is attached as SUPPLEMENT III to the official copy of these Minutes on file in the Office of the Secretary.

15. Amendment to Loan and Trust Agreement for 1994  
Temple University Hospital Revenue Bonds

On motion duly made and seconded, the Board of Trustees, upon the recommendation of the Board of Governors of Temple University Hospital, voted to approve the Resolution attached as SUPPLEMENT IV, which provides, inter alia, for an amendment to the Loan and Trust Agreement dated as of January 15, 1993, with The Hospitals and Higher Education Facilities Authority of Philadelphia and Fidelity Bank, National Association, to secure the Authority's \$167,910,000 Hospital Revenue Bonds, Series of 1993 (Temple University Hospital).

16. Plan of Merger Between Temple University  
Hospital Division Corporation (TUHDC) and  
Temple University Hospital, Inc. (TUH)

On motion duly made and seconded, the Board of Trustees, upon the recommendation of the Board of Governors of Temple University Hospital, Inc., voted to approve the Plan of Merger between Temple University Hospital Division Corporation (TUHDC) and Temple University Hospital, Inc.

17. Design and Implementation of a Compliance  
Plan for Billing of Medical Services to  
Governmental Health Plans

On motion duly made and seconded, the Board of Trustees voted to approve the recommendation of the Board of Directors of Temple University Health Systems, Inc. (TUHS), and authorized the Board of Directors of TUHS to design and implement a compliance plan for the billing of medical services to all governmental health plans for the Temple University School of Medicine, the Clinical Faculty Practice Plan and the Temple University School of Dentistry, with the understanding that the Board of Directors of TUHS shall report to the Board of Trustees at least annually on the plan and the activities undertaken pursuant to it.

## **ANNOUNCEMENTS**

Mr. Gittis announced that on June 30, we will complete the acquisition of Jeanes Hospital. We now will own Northeastern Hospital, Jeanes Hospital, Elmira Jeffries Memorial Home, Inc., Temple University Hospital and have an agreement to purchase the Philadelphia Geriatric Center. Together they will have a budget of over \$335 million when finally approved; that is about 65% of the University's budget. It is really a major undertaking on the part of this University.

Mr. Gittis said he promises that you will have a health system that you can be very proud of in the future.

## **ADJOURNMENT**

On motion duly made and seconded, the meeting of the Board of Trustees was adjourned at 3:38 P.M.