

BOARD OF TRUSTEES

Temple University – Of The Commonwealth System of Higher Education

Tuesday, May 11, 2004, at 3:00 p.m.

**Feinstone Lounge, Sullivan Hall
Liacouras Walk and Berks Mall**

MINUTES

**Presiding Officer:
Howard Gittis, Chair of the Board**

PARTICIPANTS

Trustees: David Adamany, Joan H. Ballots, James F. Cawley, IV, Donald W. Ewart, Richard J. Fox, Howard Gittis, Lacy H. Hunt, Edward Kassab, Lewis Katz, Patrick V. Larkin, Joseph W. Marshall, III, Christopher W. McNichol, Mitchell L. Morgan, Patrick J. O'Connor, Milton L. Rock, Anthony J. Scirica, Daniel J. Whelan, James S. White

University Counsel: George E. Moore

Honorary Life Trustees: John J. Contoudis

Guests:

Faculty: Dr. Anthony S. Kidawa, Dr. Daniel T. O'Hara,
Dr. Alan M. Stark, Dr. Philip D. Udo-Inyang

Students: Jamal R. Laidley, Ryan M. Phelan

Non-voting Advisory Members: William D. Nathan, Naeem Thompson

Ex-Officio Participants: Robert A. Rovner, Lori A. Shorr

Staff and Administration: Frank P. Annunziato, Clarence D. Armbrister, James C. Bausman, Jr., William T. Bergman, Robert P. Buchholz, Martin S. Dorph, Richard M. Englert, Mark Eyerly, Linda T. Frazer, Thomas M. Healey, Linda Mauro, Thomas F. Maxey, Sandra J. McDade, Vicki L. McGarvey, Adam P. Michaels, Theresa A. Powell, Gregory S. Rost, Ira M. Schwartz, Stuart P. Sullivan, Ann F. VanSant, William J. Wilkinson

Trustees Unable to Participate: Frank Baldino, Jr., Leonard Barrack, Jon A. Boscia, Michael L. Browne, Francis J. Catania, William H. Cosby, Jr., Theodore Z. Davis, Nelson A. Diaz, Lewis F. Gould, Jr., Susanna E. Lachs, Theodore A. McKee, Stephen A. Miskin, Daniel H. Polett, Michael J. Stack, III, Edna S. Tuttleman, Jerry L. Volpe, Michael P. Williams

INVOCATION: The invocation was given by Trustee Joan H. Ballots.

Approval of Minutes: The minutes of the March 9, 2004, meeting were approved.

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PRESIDENT'S REPORT – David Adamany

Thank you, Mr. Chairman.

On May 20, Temple will hold its annual Commencement. There will be 6,465 students eligible to participate—all of the undergraduate, graduate, and professional students who have completed their degree requirements during the summer, fall and spring semesters that have occurred since Commencement one year ago. Among that group, 3,653 students have completed their degrees in this semester now ending.

At Commencement we celebrate the successes and accomplishments of our students. As in prior years, today I want to celebrate with you the extraordinary accomplishments of faculty whose teaching and scholarship make Temple a vibrant intellectual community in which students flourish.

As in the past, I will introduce the winners of the Great Teacher Awards and ask them to say a few words. They have been told that we have a large agenda, so their remarks will be brief. But I hope that members of the Board will have the opportunity to read more fully about them in the *Temple Times*, which publishes their accomplishments.

I will also introduce faculty members who have won the Christian and Mary Lindback Awards for Distinguished Teaching and the Research and Creativity Achievement Awards created by the University to recognize superior scholarship and creative activity. I will ask these honored faculty members to stand to receive your recognition.

I have told these busy faculty members, many of whom are reading the exams and papers of their students during these closing days of the school year, that they need not remain for the rest of our agenda; and that we will not be offended if after this part of our program they go on to their important work of teaching, mentoring, and scholarship.

Our Great Teachers are nominated by students, alumni, and faculty, and selected by a panel of earlier recipients, students and alumni. Beyond the symbolic importance of their presentation at the Faculty Convocation in April, each of the three great teachers receive an

original commemorative sculpture that was designed by Professor Stanley Lechtzin of the Tyler School of Art; a monetary stipend; and have their names engraved on the wall of Founders Garden so that future generations (including their descendants) can conjure up exaggerated claims a century from now. I will now introduce our three Great Teachers for 2004, and I will ask each of them to speak briefly.

Kevin Delaney is Associate Professor of Sociology, in the College of Liberal Arts. Professor Delaney has been at Temple since 1989. He teaches a variety of courses ranging from introductory Sociology courses to advanced courses on special topics such as the Sociology of Sports and Money. He is held in high regard by students who continually praise him for his talent and technique in the classroom. One student reported "Every encounter with Dr. Delaney is a learning moment." He has received the College of Liberal Arts Distinguished Teaching Award and the Lindback Foundation Teaching Award. He is a distinguished author; having recently published a book entitled *Public Dollars, Private Stadiums: The Battle over Building Sports Stadiums*.

Professor Delaney addressed the Board on his work, his affection for the University and the students, and expressed his gratitude for having been selected as a recipient of the Great Teacher Award.

Laura E. Little, who is not able to be present, is a James E. Beasley Professor of Law in the Beasley School of Law. She is a Temple Law graduate who clerked for a US Court of Appeals Judge and at the Supreme Court for the Honorable William H. Rehnquist, Chief Justice of the United States. She joined the faculty in 1990 and in three years was awarded her first honor for teaching, the George P. Williams Memorial Award for Teaching Excellence; she also received a Lindback Foundation Teaching Award. She teaches the required course for first-year law students Civil Procedure I, and courses in Conflict of Laws, Federal Courts and Jurisdictions, and recently has broadened her teaching interest to include international criminal law. Her fascination with international legal environments has led to her teaching assignments in Rome, Japan, and China. Professor Little is not with us today, as she is teaching at TU Japan. I am delighted that she was able to make the long trip home to receive her Great Teacher Award in early April and then hopped back on the plane to return to her duties in Tokyo. I hope each of you will get the opportunity to meet Professor Little after she returns to Philadelphia.

Joan Mellen, Professor of English and Creative Writing in the College of Liberal Arts dedicates countless hours to professional scholarship and careful tutelage of her students. She has written more than a dozen books on an amazing breadth of topics, from a biography of Bobby Knight to a book about Marilyn Monroe, and biographies of Kay Boyle, Lillian Hellman and Dashiell Hammett. She is an internationally known expert on Japanese film and has offered courses here at Temple on such topics as women in film and African Americans in film. She is known as a demanding professor whom students look up to, and one whose classes fill up fast. One student wrote "Without giving us any other option, you made us learn." She has been teaching at Temple for 37 years.

Professor Mellen addressed the Board on her work, her affection for the University and the students, and expressed her gratitude for having been selected as a recipient of the Great Teacher Award.

I would now like to introduce the winners of the Christian and Mary Lindback Award for Distinguished Teaching. Christian Lindback was President and principal owner of Abbotts Dairies, a well-known Philadelphia firm. The Foundation established Lindback Awards for Distinguished Teaching at colleges and universities in Pennsylvania, New Jersey, Maryland, Delaware and Virginia, the states served by Abbotts Dairies. In addition to public recognition, each awardee receives a certificate and monetary award from the Foundation. This year's Lindback Award Winners are:

Thomas Eveslage, of the School of Communications and Theater, teaches courses on communication law and ethics in the Department of Journalism. As one of this year's Lindback Teaching Award Winners, he is a charter member of the Teaching Academy, a University-wide initiative dedicated to the awareness and improvement of teaching.

Peter R. Jones, Associate Professor of Criminal Justice in the College of Liberal Arts was also awarded a Lindback Teaching Award. Professor Jones brings his own scholarly work into the classroom and involves his students in research as a vital part of their educational experience. His colleagues consider him to be a role model and mentor for developing teachers.

Paul E. Lyons, Associate Professor in the department of Family and Community Medicine in the School of Medicine, is our third Lindback Award Winner. Professor Lyons is involved with medical students in all four years of their professional education and also teaches residents and other physicians through continuing education courses. He recently created an online community that permits our medical students who are working at 35 different practice sites to connect with each other to discuss cases and solve common family medicine problems while on their clerkships. Dr. Lyons is said to "attract students like a magnet!"

David Sonenshein, Professor of Law in the James E. Beasley School of Law, a national leader in evidence and civil procedure, spearheaded new techniques of teaching evidence back in the 1970s that are now common practice. His course materials and books are used in law schools across the country. He received the Williams Memorial Award for Teaching in the Law School a record of four times. An untiring student advocate, he typically volunteers to supervise between seven and eight research students each year.

The University established the Research and Creativity Achievement Awards in 1978 to recognize faculty who have produced significant contributions in research or creative endeavors. This year's awardees are:

Nora Newcombe, Professor of Psychology in the College of Liberal Arts. Professor Newcombe is one of the nation's leading scholars in the development of spatial cognition and episodic memory. Since joining Temple in 1981 she has been continuously funded by the National Institute of Mental Health, the National Science Foundation, and the National Institute of Child Health and Human Development. She has been a visiting scholar at Penn and Princeton. A colleague noted that her work has become standard reading in the field.

Miles Orvell was also given a Research and Creativity Achievement Award. He is Professor of English in the College of Liberal Arts has had a 35-year career here at Temple, rising to the highest ranks in the field of American Studies. He is known internationally for his

research in modern American literature. He has authored five books, and served as Senior Editor of the four-volume Encyclopedia of American Studies, an authoritative and comprehensive reference. According to the chair of his department Professor Susan Wells, "He is an exemplar of Temple's strengths: work of the highest intellectual quality, placed in the service of a broadly democratic educational mission."

Mr. Chairman, I want to extend my personal appreciation for the expressions of sympathy received by my family and me when my mother passed away last month.

I also want to take the occasion to reflect on Temple's extraordinary role as a national university serving people throughout the United States and the world. In her last illness, my mother went into St. Vincent's Hospital, the Roman Catholic hospital in our small town of Green Bay, Wisconsin. A young chaplain came by to offer prayers with my mother and family members. In discussion he told my sisters that his brother had spent almost a year at Temple Hospital waiting for a heart transplant, that a donor was found, and that his brother has been healthy and enjoying renewed quality of life after successful surgery.

For reasons unknown to our family, my mother had provided instructions that she be buried from Blessed Sacrament Episcopal Church instead of St. Anne's Episcopal where we had been congregants for many years. Blessed Sacrament is a tiny parish in a blue collar neighborhood of modest homes and some poverty. None of her family had ever been to Blessed Sacrament, so a visit was made to ask the priest there, Father John Cell, to perform ceremonies. Father Cell, as it turns out, is a Temple alumnus and has been ministering to that small parish for almost two decades. He noted with pride his Philadelphia roots and his Temple connection, which he told us he maintains by regularly reading the *Temple Review*.

Green Bay is a small city of about 100,000. I don't know how many Temple alums may live there or in the surrounding communities. But Temple can certainly take pride in its contribution to that community even if only these two Temple alumni are serving its people.

Finally, Mr. Chairman, I want to join you in expressing our thanks to Tom Maxey, who is retiring on Commencement Day. Tom has made a very special impact on Temple. His enrollment services initiatives in Admissions, Student Financial Services, and Academic Records have been a critical factor in the growth in applications, admissions, and student body quality. His innovative and delightful media campaigns on behalf of Temple have changed our image throughout the region and the country. Tom's work with WRTI has made it the most listened to public radio station in Philadelphia and catapulted it to among the top 10 public radio stations in the country. Tom has annually headed the tuition committee that has had the painful task of striking a balance between institutional financial need and student financial burden, and he has done it masterfully. Tom's work with the Cosby Posse—a program sponsored by Bill Cosby to work with local elementary and middle school students to promote their academic success—has provided opportunity to wonderful youngsters who might otherwise have been neglected. Following this meeting, we will greet Tom at a reception at Shusterman Hall to thank him for his work. After commencement he and Ann will take up residence at a new home they have built in Mexico. He will still be part of Temple. I wanted to take this occasion, and to enter upon the records of the Board of Trustees, our deep appreciation to Tom for his contribution to making Temple a very special place.

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1. **Election of Peter D. DePaul as Honorary Life Trustee**

Upon motion duly made and seconded, the Board of Trustees elected Peter D. DePaul as Honorary Life Trustee, effective immediately.

2. **Resolution of Appreciation – Peter D. DePaul**

Upon motion duly made and seconded, Board of Trustees approved the Resolution of Appreciation for Peter D. DePaul as set forth in Agenda Reference 2.

**REPORTS AND RECOMMENDATIONS FOR ACTION
STANDING COMMITTEES**

Committee on Trustee Affairs

RECOMMENDATIONS FOR ACTION:

3. **Election of Commonwealth Trustee**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Trustee Affairs (4/28/04), and elected Patrick V. Larkin for a term effective immediately and running through October 2006, to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education, Mr. Larkin having been appointed by the Honorable Robert C. Jubelirer, President Pro Tempore of the Senate of the Commonwealth of Pennsylvania.

**For Election
2004-2006**

Patrick V. Larkin

4. **Re-election of Commonwealth Trustee**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Trustee Affairs (4/28/04), and re-elected Patrick J. O'Connor for a term effective immediately and running through October 2007, to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education, Mr. O'Connor having been re-appointed by the Honorable John M. Perzel, Speaker of the House of Representatives of the Commonwealth of Pennsylvania.

**For Re-Election
2004-2007**

Patrick J. O'Connor

Executive and Budget & Finance Committees

5. Report

The report of the Executive and Budget & Finance Committee was accepted as presented.

RECOMMENDATION FOR ACTION:

6. **Borrowing Authority – July 1, 2004, through October 31, 2004**

Upon motion duly made and seconded, the Board of Trustees authorized the officers to borrow, for operating purposes of the University, \$30 million on terms which the officers believe best for the University, such authority to cover the period from July 1, 2004, through October 31, 2004. (Resolution is attached to the official copy of Minutes in the Office of the Secretary.)

Facilities Committee

7. Report

The report of the Facilities Committee was accepted as presented.

Mr. Gittis remarked that the work of the Facilities Committee is reflected in all of the construction that is going on around the campus, and commended the Committee members for their work.

RECOMMENDATIONS FOR ACTION:

8. **Major Renovations to Ambler East Hall**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (4/19/04) that the officers be authorized to complete the major renovations at Ambler East Hall, including interior painting, carpeting, corridor ceiling and lighting replacement, circulating pump relocation and window & screen replacement in wings "B", "C" and "D" at a cost not-to-exceed \$470,341. The funding and financing source being the Housing R&R Fund (800-7389-83-5001-000).

9. **Window and Screen Replacement at Peabody Hall**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (4/19/04) that the officers be authorized to proceed with the replacement of windows and screens in Peabody Hall at a cost not-to-exceed \$308,173. The funding and financing source being Housing R&R Fund (800-7389-83-5001-000).

10. **Upgrade of Passenger Elevators at Johnson/Hardwick Residence Halls and Podiatry Student Residence Complex**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (4/19/04) that the officers be authorized to proceed with the upgrade of the passenger elevators located in the Johnson/Hardwick Residence Halls and the Podiatry Student Residence complex at a cost not-to-exceed \$1,122,275. The funding and financing source being Housing R&R Fund (800-7389-83-5001-000).

11. **Student Center Phase II, Renovation and Construction**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (4/19/04) that the officers be authorized to renovate the existing Student Center; to construct a new addition, and to equip the facility at a cost not-to-exceed \$28,550,000, bringing the total cost not-to-exceed \$30,000,000, substantially as set forth in Agenda Reference 11, and that the officers be authorized to take any necessary or appropriate actions, to effectuate the foregoing. The funding and financing source being University Bond Proceeds being paid by a special student facilities fee (80-9136-220).

12. **Elevator Upgrades Phase III**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (4/19/04) that the officers be authorized to procure elevator repair services for Phase III as described in the Capital Expenditure Request at a cost not-to-exceed \$500,000. The funding and finance source being the Plant Development Fund.

13. **Gladfelter Hall Roof Replacement**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (4/19/04) that the officers be authorized to proceed with replacement of the roof on Gladfelter Hall at a cost not-to-exceed \$350,000. The funding and finance source being the Plant Development Fund.

14. **Ritter Annex Roof Replacement**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (4/19/04) that the officers be authorized to proceed with replacement of the roof on Ritter Annex at a cost not-to-exceed \$350,000. The funding and finance source being the Plant Development Fund.

Academic Affairs Committee

15. **Report**

The report of the Academic Affairs Committee was accepted as presented.

RECOMMENDATIONS FOR ACTION:

16. **Consideration of Tenure**

Upon motion duly made and seconded, the Board of Trustees approved the recommendations of the Academic Affairs Committee (5/3/04) and the President regarding the granting of faculty tenure.

17. **Change Departmental Name - Department of Diagnostic Imaging, School of Medicine**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (5/3/04) that the officers be authorized to change the name of the Department of Diagnostic Imaging to the "Department of Radiology" in the School of Medicine.

18. **Restructure Curriculum of the Landscape Architecture Major in the Ambler College**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (5/3/04) that the officers be authorized to restructure the curriculum for the major in Landscape Architecture at the Ambler College.

19. **Restructure Curriculum of the Doctor of Pharmacy Degree in the School of Pharmacy**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (5/3/04) that the officers be authorized to restructure the curriculum for the Doctor of Pharmacy degree in the School of Pharmacy.

20. **Restructure Curriculum of the Master of Social Work Degree in the School of Social Administration**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (5/3/04) that the officers be authorized to restructure the curriculum for the Master of Social Work degree in the School of Social Administration.

21. **Establish Minor in Lesbian, Gay, Bisexual and Transgender Studies in the College of Liberal Arts**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (5/3/04) that the officers be authorized to establish a minor in “Lesbian, Gay, Bisexual and Transgender Studies” in the College of Liberal Arts.

22. **Change Name of Degrees – Fox School of Business and Management**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (5/3/04) that the officers be authorized to change the names of the Human Resource Administration major to “Human Resource Management” in the Fox School of Business and Management as follows:

- a. Change the undergraduate Bachelor of Business Administration (BBA) major from Human Resource Administration to Human Resource Management;
- b. Change the undergraduate Bachelor of Business Administration (BBA) major from International Business/Human Resource Administration to International Business/Human Resource Management;
- c. Change the graduate Master of Business Administration (MBA) concentration from Human Resource Administration to Human Resource Management;
- d. Change the graduate Master of Business Administration/Master of Science (MBA/MS) concentration from International Business/Human Resource Administration to International Business/Human Resource Management;
- e. Change the graduate Master of Science (MS) in Human Resource Administration to Human Resource Management; and
- f. Change the ISIS course department name from Human Resource Administration to Human Resource Management.

23. **Establish Joint Bachelor of Science in Tourism and Hospitality Management with the School of Tourism and Hospitality Management and Temple University Japan**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (5/3/04) that the officers be authorized to establish a Bachelor of Science degree in Tourism and Hospitality Management to be offered jointly between the School of Tourism and Hospitality Management and Temple University Japan.

24. **Change Name of Degree – College of Health Professions**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (5/3/04) that the officers be authorized to change the name of the minor in Health Studies to a minor in “Public Health” in the College of Health Professions.

25. Electronic Research Administration

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (5/3/04) that the officers be authorized to proceed with the acquisition and development of an electronic research administration system at a total cost of \$5,261,000 over a four-year period, substantially as set forth in Agenda Reference 25. The funding and financing sources being overhead return funds (\$3,000,000), tobacco settlement funds (\$1,850,000), clinical trials revenues (\$240,000), and other grants and carryover funds (\$171,000).

Board of Directors, Temple University Health System, Inc.

26. Report

The report of the Board of Directors of Temple University Health System, Inc., was accepted as presented.

Mr. Gittis remarked that, under the leadership of Mr. Marshall, the Health System has experienced a period of extraordinary growth and activity.

Development Committee

27. Report

The report of the Development Committee was accepted as presented.

Chairman Gittis commended the Development Office for their efforts to meet the target goals of the fundraising campaign.

Audit Committee

28. Report

The report of the Audit Committee was accepted as presented.

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OFFICER'S REPORT

29. Secretary's Report

Upon motion duly made and seconded, the Board of Trustees approved the presentation of degrees-in-course dated May 20, 2004, to candidates approved by the appropriate academic committees of the faculty with the understanding that degrees for Law School evening students who regularly complete their studies in July shall be dated July 21, 2004, with a certificate of the Dean of the Law School verifying said receipt, and the presentation of degrees-in-course dated June 6, 2004, to candidates approved by the appropriate academic committees of the faculty in Tokyo, Japan.

30. Treasurer's Report

The report of the Treasurer was accepted as presented.

OLD BUSINESS

NEW BUSINESS

ADJOURNMENT