

BOARD OF TRUSTEES

Temple University – Of The Commonwealth System of Higher Education

PUBLIC SESSION

Tuesday, December 14, 2010, at 3:30 p.m.

Feinstone Lounge, Sullivan Hall
Liacouras Walk and Polett Walk

MINUTES

Presiding Officer:

Patrick J. O'Connor, Chair of the Board

Note: The Trustees met for an information briefing at 2:30 p.m.

PARTICIPANTS

Trustees: Joan H. Ballots, Theodore Z. Davis, Nelson A. Diaz, Ronald R. Donatucci, Judith A. Felgoise, Lewis F. Gould, Jr., Ann Weaver Hart, Lewis Katz, Adrian R. King, Jr., Susanna E. Lachs, Solomon C. Luo, Joseph W. Marshall, III, Scott Mazo, Christopher W. McNichol, J. William Mills, III, Mitchell L. Morgan, Patrick J. O'Connor, Bret S. Perkins, Daniel H. Polett, Phillip C. Richards, Robert A. Rovner, Anthony J. Scirica, Michael J. Stack III, James S. White, Michael P. Williams

University Counsel: George E. Moore

Administration and Staff: Frank Annunziato, James C. Bausman, Jr., William T. Bergman, William Bradshaw, Janet Carruth, Richard M. Englert, Gloria Frager, Linda T. Frazer, Michael Gebhardt, Stephanie Ives, Kenneth Kaiser, Susan Karakantas, Jaison G. Kurichi, Michelle Lai, Tiffany Larson, Kenneth Lawrence, Vicki L. McGarvey, Michele Moore, Tilghman Moyer, IV, Anne Nadol, Edmond C. Notebaert, Timothy O'Rourke, Theresa A. Powell, Cynthia Russell, Michael Scales, Betsy Leebron Tutelman, David L. Unruh, Anthony E. Wagner, William Wilkinson, Gregory Zimmaro

Non-Voting Advisory Members: Natalie Ramos Castillo

INVOCATION: The invocation was given by Trustee Bret S. Perkins.

Introduction of Guests:

Faculty: Dr. Leroy W. Dubeck, Dr. Frank Farley

Students: Vanessa Destime, Joshua D. Fernandez

Approval of Minutes: The minutes of the meeting of October 12, 2010, were approved as distributed.

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PRESIDENT'S REPORT – ANN WEAVER HART

Temple University launched the Academic Compass two years ago and has made tremendous progress. The Compass is a result of a collaborative, deliberative two-year planning process led by Temple faculty and the Office of the Provost. The provost is compiling a comprehensive set of achievements which will be published on the Academic Compass website in the coming weeks. We often report on these milestones individually, but collectively they demonstrate the enormous contributions of Temple as a major urban research university.

The Academic Compass prepares students for a lifetime of personal and professional success. The plan has strengthened the research enterprise to promote creativity, entrepreneurship and innovation. The program is dedicated to the well-being and prosperity of Philadelphia and the Commonwealth and to cultivating a lifelong commitment to community service and civic engagement in our students, faculty, staff and alumni. Temple is committed to preparing our graduates to be global citizens and to serve the international community.

Each of these focus areas in turn are directed toward the overarching goal of ensuring that Temple University is the choice of students and faculty, an intellectual and cultural center that draws visitors; and an institution with the reputation as a top-of-mind resource for the information, innovation and intellectual leadership that drives global advancement.

The Access to Excellence Campaign added millions of dollars to scholarship resources. In addition, Undergraduate Admissions and Student Financial Services changed the way grants are awarded to increase the attractiveness of aid packages, resulting this year in a yield increase of 7 percent for Pennsylvania applicants and 19 percent for non-Pennsylvania applicants.

As reported at the last Board of Trustees meeting, one element of Temple's Adult Learning Initiative, which is seeking to create more opportunities for non-traditional students to resume studies toward degrees, offers extended benefits to veterans under the GI Bill to cover greater costs associated with graduate and professional degree programs.

As reported at the last Board of Trustees meeting, intensive efforts are in place to raise retention rates and four- and six-year graduation rates which are currently at 37 percent and 67 percent, respectively. The university has increased the number of advisors and training for advisors and has implemented an eight-semester course grid for every undergraduate major to keep students on track. The university has a system to track academic progress and intercede with at-risk students. Temple was cited in the *Chronicle of Higher Education* as "one of the fastest gainers among public research institutions" in an article on increasing graduation rates.

Temple offers students increased opportunities to gain professional experience and develop contacts that will lead to employment. Law Firm Fellows placed 2010 graduates in paid temporary positions in private law firms to gain hands-on experience. Comcast Career Connections matches Comcast employees who are Temple alumni with members of Temple's women's lacrosse team to offer advice on career planning.

At Temple University Japan the job placement rate of Japanese undergraduate degree recipients of TUJ was 94 percent last year and 89 percent for all TUJ graduates of all nationalities. Japanese universities placed between 80 percent and 85 percent of graduates (all nationalities).

Temple University's Beasley School of Law was selected by the Robert Wood Johnson Foundation to manage a \$19 million national program funding interdisciplinary research exploring legal and regulatory solutions to pressing health challenges such as chronic diseases, and health emergencies including floods, bioterrorism and epidemics. The Public Health Law Research program operates under the direction of Temple Law professor Scott Burris, an internationally recognized authority on how law influences public health.

A major expansion of the Moulder Center for Drug Discovery Research at the Temple University School of Pharmacy, led by Dr. Magid Abou-Gharbia, Professor of Medicinal Chemistry, will feature collaboration with researchers at the School of Medicine, the College of Science and Technology, and the College of Engineering. Dr. Magid Abou-Gharbia is a prominent industry drug discovery researcher who formerly served as Senior Vice President and Head of Chemical and Screening Sciences for Wyeth Laboratories.

The center will collaborate with strategic industry partners such as Shifa Biomedical Corporation of Malvern, Pennsylvania, and Laxai Corporation, which has its U.S. operations headquartered in South Plainfield, New Jersey. Academic partners include the Future University in Egypt, the Nebraska Medical Center, Qatar University, the University of Cincinnati Medical School, and the University of Perugia (Italy). The expanded Moulder Center will give Temple the only major fully integrated drug discovery center in the tri-state area.

The Energy Commercialization Institute is a partnership among Drexel University, Ben Franklin Technology Partners and the University of Pennsylvania, created with a \$1.2 million grant from the Commonwealth of Pennsylvania. Among the institute's first grants are two awarded to College of Engineering faculty: Assistant Engineering Professor Dmitri Vainchtein – to create efficient and large-scale production of hydrogen, and Assistant Engineering Professor Svetlana Neretina – to develop an inexpensive, high-throughput, printable solar cell technology.

Jennifer Cromley, assistant professor of educational psychology in Temple's College of Education, was named one of only 85 recipients nationwide of the Presidential Early Career Award for Scientists and Engineers by President Barack Obama on November 5, 2010. The awards program highlights "the most meritorious scientists and engineers whose early accomplishments show the greatest promise for assuring America's preeminence in science and engineering" the White House said in its release announcing the recipients. Professor Cromley's research focuses on increasing student enrollment and improving academic performance of students in STEM-related courses of study on the elementary, secondary and undergraduate levels.

Three federal grants from the Health Resources and Services Administration, which is part of the U.S. Department of Health and Human Services, will fund significant expansions to the Kornberg School of Dentistry's programs in clinical dentistry and public health. The first is a five-year, \$2.17 million grant which will help to establish the new outpatient community dental clinic, to be operational by July 2011 and will serve as a model for the practice of dental care for urban populations. A second grant of \$298,000 will completely equip the new 10-chair clinic. The new outpatient clinic will be a separate entity from the Kornberg School's existing educational dental clinic, where student dentists serve nearly 19,000 patients in 80,000 visits per year under the close monitoring of Temple faculty.

The School of Dentistry will also establish a new Master of Public Health degree track in partnership with the College of Health Professions and Social Work to train dentists to promote community health. A third, five-year \$1.64 million grant was awarded to Mark Helpin, acting chair of Pediatric Dentistry in the Kornberg School, to implement new programming in pediatric dentistry and oral health outreach into the community.

Temple's College of Education and Undergraduate Admissions participates in the Student Success Center program administered by the Philadelphia School District and located in 12 schools throughout the District. The centers are charged with offering support and guidance to students in order to encourage college readiness and attendance. Temple sponsors Frankford High School and throughout the year will host 250 students for campus visits designed to encourage students' interest in attending college

The Philadelphia String Project, which builds on the success of the Community Music Scholars program, offers music instruction (in stringed instruments) to third and fourth graders from Philadelphia schools. Classes meet twice per week and are led by Boyer undergraduate students majoring in music education and performance. Many of the students enrolled in the program come from schools where 95 percent of the student population participates in the free lunch program, a marker for the economic level of the families. The Philadelphia String Project is funded by the National Association of Music Merchants through the National String Projects Consortium and the Children Can Shape the Future organization.

Temple received the Community Service Award from the Urban League of Philadelphia at the League's 8th annual Whitney M. Young Jr. Community Empowerment Awards Luncheon on December 3, 2010. The award recognized Temple's partnerships with the League. Temple's Center for Social Policy and Community Development has collaborated with the Urban League's Job Readiness Training Program in offering workshops designed to improve the employment readiness of members of the community around Temple. Last summer, Temple collaborated with the Urban League on its summer youth employment program by providing employment to high school students at various Temple University departments. The award also highlighted many other ways Temple serves Philadelphia including the more than 46,000 hours of volunteer community service Temple students, faculty and staff contribute each year.

Temple University will soon launch four executive master's programs in Singapore, starting in March 2011. The Fox School will offer its internationally ranked Executive MBA program, while the School of Tourism and Hospitality Management will open a year-long Master of Tourism and Hospitality Management Executive Program. A Master of Science in Human Resource Management and a new Master of Accountancy program will be offered later. The new degrees join programs in quality assurance and regulatory affairs in Singapore offered by the School of Pharmacy in conjunction with the National University of Singapore.

Temple Law School, in partnership with the national bar association of Italy, offers lectures and programs that allow Italian-trained attorneys to earn credits in international law toward their continuing legal education requirements. Programs are offered in the United States on Temple's Main Campus, and in Rome, at Temple's Rome campus. U.S. attorneys may also earn Pennsylvania continuing education credits in these programs.

More than 1,000 students studied abroad last year, capping a decade of steady growth in study abroad among Temple students. This represents an increase of more than 8 percent from 2008-09. Temple students studied abroad in 40 different countries in 2009-10. With more students taking advantage of a

growing menu of Temple programs and new funding opportunities (such as the Diamond Ambassadors Program), the number of Temple students who study abroad has tripled in a decade. The Diamond Ambassadors Program provides funding to a minimum of 25 students each year selected on the basis of strong academic record and high financial need to help support a for-credit study abroad experience. The Diamond Ambassadors program provides eligible students a grant of \$2,500 to help meet the expenses of a study abroad experience.

One aspect of making Temple a destination for scholars is having unique research resources available here. The collection of the Philadelphia Jewish Archives Center, one of the nation's finest regional collections documenting Jewish culture and history, is now part of Temple's Urban Archives. With approximately five million items, the Philadelphia Jewish Archives Collection will increase the size of the Urban Archives by about 20 percent. Temple's Urban Archives documents the social, economic and physical development of the Delaware Valley in the 19th and 20th centuries, and is one of the best urban archives collections in the United States.

Renovation of the Baptist Temple is drawing audiences from across the city to a varied program of scheduled events. The Baptist Temple hosts: student and alumni performances, local Philadelphia cultural organizations (Chamber Orchestra of Philadelphia, Philadelphia Youth Orchestra), national touring companies (Aquila Theatre Company presents a regular season of plays in New York, at international festivals and tours to about 70 American towns and cities a year), international artists (Philippine National Folk Dance Company) and rock, country and pop recording artists (Ricki Lee Jones, Loretta Lynn).

Park Service approached Temple's criminal justice department because of experience in law enforcement training programs. There are only two institutions in the program (the other is San Antonio College). The program provides academic and technical skills training and paid internships in partnership with the National Park Service to recruit, train and employ law enforcement park rangers for the National Park Service. Upon graduation from Temple University and successfully completing the ProRanger program, participants are placed in a permanent career tenure law enforcement park ranger position with the National Park Service.

The Temple 20/20 plan does not encourage building for buildings' sake, but to provide the resources that support the overall goal of the Academic Compass.

Professor Mark Salzer, newly recruited to be the first chair of the College of Health Professions and Social Work's new Department of Rehabilitation Sciences said, "As a Philadelphia resident, I've noticed from across the city that Temple is up-and-coming. The new buildings have really energized the campus. That excited me. But it really was the commitment to research. That was attractive to me, as well as a wonderful opportunity to create a new department — a world leader — in an emerging field." Dr. Salzer is an expert in community inclusion and community mental health of adults with psychiatric disabilities, who was hired from the University of Pennsylvania School of Medicine.

"Destination Temple" strives: to grow Temple's reputation for excellence, build facilities to match program goals, commit to excellence in research, to be global leader, and to attract top faculty.

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REPORTS AND RECOMMENDATIONS FOR ACTION - STANDING COMMITTEES

Committee on Trustee Affairs – Daniel H. Polett, Chair

RECOMMENDATION FOR ACTION:

1. Re-Election of Commonwealth Trustee

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Commonwealth appointing authorities and the Committee on Trustee Affairs (by unanimous consent on 11/15/10), re-elected Patrick V. Larkin, for a term effective immediately to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education, as set forth in Agenda Reference 1.

Secretary's Note: Pursuant to the Temple University Commonwealth Act, The Honorable Joseph B. Scarnati, III, President Pro Tempore of the Senate of Pennsylvania, has re-appointed Mr. Larkin as a voting trustee.

Executive Committee – Anthony J. Scirica, Chair

2. Report

The quarterly report of the Executive Committee was accepted as set forth in Agenda Reference 2.

RECOMMENDATION FOR ACTION:

3. Borrowing Authority – January 1, 2011, through March 31, 2011

Upon motion duly made and seconded, the Board of Trustees authorized the officers to borrow, for operating purposes of the University, \$30 million on terms which the officers believe best for the University, such authority to cover the period from January 1, 2011, through March 31, 2011.

Academic Affairs Committee – Solomon C. Luo, Vice Chair

4. Report

The quarterly report of the Academic Affairs Committee was accepted as set forth in Agenda Reference 4.

RECOMMENDATIONS FOR ACTION:

5. Consideration of Tenure

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Academic Affairs Committee (12/6/10) and the President, approved the granting of faculty tenure.

6. **Transfer of Tenure of Dr. Sydney White from the Department of Anthropology to the Department of Religion in the College of Liberal Arts**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (12/6/10) that the officers be authorized to transfer the tenure of Dr. Sydney White from the Department of Anthropology to the Department of Religion in the College of Liberal Arts.

7. **Formation of the Regional Branch Campus of Temple University School of Medicine at West Penn-Allegheny Health System**

Upon motion duly made and seconded, the Board of Trustees, following consultation with the Academic Affairs Committee (12/6/10), authorized the officers to form a regional branch campus of the Temple University School of Medicine in collaboration with the West Penn-Allegheny Health System, and to enter into a Branch Campus Affiliation Agreement with West Penn-Allegheny in accordance with the Summary of Material Terms set forth in Agenda Reference 7, and to take any and all necessary or desirable actions to carry out the foregoing.

Facilities Committee – Mitchell L. Morgan, Chair

8. **Report**

The quarterly report of the Facilities Committee was accepted as set forth in Agenda Reference 8.

RECOMMENDATIONS FOR ACTION:

9. **Ritter Hall – Roof Replacement**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/9/10) that the officers be authorized to proceed with roofing replacement for Ritter Hall at a cost not-to-exceed \$1,000,000 with the funding and financing source being the Plant Development Fund.

10. **Wachman Hall – Exterior Waterproofing and Painting (North and West Elevation)**

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/9/10) that the officers be authorized to proceed with the exterior waterproofing and painting for the north and west elevation of Wachman Hall at a cost not-to-exceed \$600,000, with the funding and financing source being the Plant Development Fund.

STANDING COMMITTEE REPORTS FOR INFORMATION

Alumni Relations and Development Committee – Bret S Perkins

11. **Report**

The quarterly report of the Alumni Relations and Development Committee was accepted as set forth in Agenda Reference 11.

Athletics Committee – Lewis Katz, Chair

12. Report

The quarterly report of the Athletics Committee was accepted as set forth in Agenda Reference 12.

Audit Committee – Theodore Z. Davis, Chair

13. Report

The quarterly report of the Audit Committee was accepted as set forth in Agenda Reference 13.

Budget & Finance Committee – Lewis F. Gould, Jr., Chair

14. Report

The quarterly report of the Budget & Finance Committee was accepted as set forth in Agenda Reference 14.

Campus Life & Diversity Committee – James S. White, Chair

15. Report

The quarterly report of the Campus Life & Diversity Committee was accepted as set forth in Agenda Reference 15.

Investment Committee – Christopher W. McNichol, Chair

16. Report

The quarterly report of the Investment Committee was accepted as set forth in Agenda Reference 16.

Student Affairs Committee – Robert A. Rovner, Chair

17. Report

The quarterly report of the Student Affairs Committee was accepted as set forth in Agenda Reference 17.

Temple University Health System, Inc. – Lewis F. Gould, Jr.

18. Report

The quarterly report of Temple University Health System, Inc., was accepted as set forth in Agenda Reference 18.

The Government Relations and External Affairs Committee did not meet during the reporting period.

OFFICERS' REPORT

19. Secretary's Report – George E. Moore

Upon motion duly made and seconded, the Board of Trustees approved the presentation of degrees-in-course dated January 28, 2011 to candidates approved by the appropriate academic committees of the faculty.

20. Treasurer's Report – Anthony E. Wagner

On motion duly made and seconded, the Investment Reports for the Three Months Ended September 30, 2010, and grants and contracts awarded between July 1, 2010, and September 30, 2010, were received and identified as Agenda Reference 20.

OLD BUSINESS

NEW BUSINESS

ADJOURNMENT

Chairman O'Connor invited the Trustees to attend the holiday reception immediately following the meeting.