

BOARD OF TRUSTEES
of
Temple University – Of The Commonwealth System of Higher Education

PUBLIC SESSION

Monday, March 12, 2012, at 3:30 p.m.

Feinstone Lounge, Sullivan Hall
Liacouras Walk and Polett Walk

MINUTES

Presiding Officer: Patrick J. O'Connor, Chair of the Board

Note: The Trustees met for information briefings at 2:30 p.m.

Trustees: Dennis Alter, Joan H. Ballots, Leonard Barrack, Theodore Z. Davis, Judith A. Felgoise, Lewis F. Gould, Jr., Lon R. Greenberg, Ann Weaver Hart, Susanna E. Lachs, Patrick V. Larkin, Solomon C. Luo, Scott Mazo, Christopher W. McNichol, Mitchell L. Morgan, Patrick J. O'Connor, Bret S. Perkins, Daniel H. Polett, Robert A. Rovner, Edward Rudolph, Jay H. Shah, James S. White

Honorary Life Trustees: Edward H. Rosen

University Counsel: George E. Moore, Michael Gebhardt

Non-Voting Advisory Participants: Paul LaFollette, Jr., Colin P. Saltry

Administration and Staff: Frank Annunziato, James C. Bausman, William T. Bergman, Raymond Betzner, Carl Bittenbender, William D. Bradshaw, Janet Carruth, James P. Creedon, Richard M. Englert, Kenneth Kaiser, Larry R. Kaiser, Thomas Kupp, Jaison G. Kurichi, Timothy C. O'Rourke, David L. Unruh, Anthony E. Wagner, William R. Wilkinson, Gregory Zimmaro

Guests: Erik Jacobs, Kamali Thompson, Nicole Welk

Mr. O'Connor, Chair of the Board of Trustees, called the meeting to order.

INVOCATION: The invocation was given by Trustee Daniel H. Polett.

Introduction of Guests:

Faculty: Leroy W. Dubeck, Ph.D.
Students: Elliot I. Griffin

Approval of Minutes: The minutes of the meeting of December 13, 2011 were approved.

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President's Report

Board of Trustees Meeting
March 12, 2012



As always, I want to thank the members of the Board of Trustees for your work and leadership on behalf of Temple University. The work of the Board affects the lives of the thousands of students who turn to Temple every year for their educations and to prepare them for their futures.

After today's meeting, Trustees will have the opportunity to meet with student leaders at the annual Student Leaders' Reception. The reception will take place in Pearson-McGonigle and will also feature opportunities for Trustees to tour the new facilities.

- Our student guests represent more than 400 officially recognized student organizations.
- Organizations include:
 - Greek life
 - groups organized around academic disciplines and professional development goals
 - community service and volunteer initiatives
 - political and advocacy activities
 - religious and international groups
 - sports and recreational clubs
 - student government and advisory bodies
 - literary publications
 - and academic honor societies

Before we join these student leaders, I want to profile four undergraduates. These students are representative of the many reasons students choose Temple for their educations. They demonstrate the impact Temple's unique blend of opportunities offered to all of our students – and the transformational effect Temple has on the lives of our students.

STUDENT PROFILES AND VIDEOS

- Kamali Thompson
- Teaneck, N.J.
- Senior
- College of Science and Technology
- Biology



The first student is Kamali Thompson. Kamali is a senior from Teaneck, New Jersey, and is enrolled in the College of Science and Technology, where she majors in biology. She wants to go to medical school after she completes her bachelor's degree. One of the reasons Kamali came to Temple was the opportunity to work with legendary Hall of Fame fencing coach Nikki Franke. Less than two weeks ago, Kamali won her fourth straight individual sabre title at the National Intercollegiate Women's Fencing Association Championship, dominating her event with the longest winning streak in the 84-year history of the championship. Her performance helped lead Temple to its 16th straight overall title at the annual competition. She has balanced the demands of national competition with a rigorous curriculum and learned a lot about her abilities both on and off the strip. For those who are unaware, the strip is the defined playing court of fencing competition.

Secretary's Note: Video of Kamali is played, explaining, in her own words, what Temple has meant to her.

The Board applauded Kamali for her achievements as a student-athlete.

- Erik M. Jacobs
- Chambersburg, Pa. (Franklin County)
- Junior
- College of Liberal Arts
- Political Science



The second student is Erik Jacobs. Erik is a junior from Chambersburg, Pennsylvania, in Franklin County. He is a junior in the College of Liberal Arts, and majors in political science – but that was not always the case. As many students do, he chose Temple because of the university's reputation in one specific academic discipline – only to discover a host of other opportunities that sparked his interests, including studying at Temple University Japan. In fact, more than 60 percent of Temple undergraduates change their majors at least once before they make their final selection.

Secretary's Note: Video of Erik is played, explaining, in his own words, his experiences at Temple.

The Board applauded Erik for his achievements as an aspiring public servant.


- Nish Patel
- Bensalem, Pa. (Bucks County)
- Senior
- Fox School of Business
- Finance




The third student is Nish Patel. Nish is a senior from Bensalem, Pennsylvania. He is enrolled in the Fox School of Business, where he is majoring in finance. Nish is among a growing tradition of Temple students who start and run their own businesses while studying for their undergraduate degrees. He's benefited from the business expertise of his professors, and learned to incorporate important principles of corporate social responsibility into his business plans. More importantly, he's learned that failing to meet goals in one venture can actually inspire you to work harder toward even higher aspirations.

Secretary's Note: Video of Nish is played, explaining, in his own words, his experience as a budding entrepreneur.

The Board applauded Nish.



- Nicole Welk
- Quarryville, Pa. (Lancaster County)
- Senior
- Tyler School of Art, College of Liberal Arts
- Art history and anthropology



The fourth student is Nicole Welk. Nicole is a senior from Quarryville, deep in the heart of the rich agricultural tradition of Lancaster County, Pennsylvania. She is enrolled in Temple's Honors Program. She is majoring in art history at the Tyler School of Art, and she is also majoring in anthropology at the College of Liberal Arts. Pursuing her passion for the arts and how they reflect human relationships and cultural development, Nicole participated in an internship at the Philadelphia Museum of Art. The internship led to a paid job with the museum as an ethnographer. Nicole has also served as a generous and knowledgeable docent for her fellow students – introducing them to the arts and cultural activities in Philadelphia through a weekly column and general reporting in the *Temple News*.

Secretary's Note: Video of Nicole is played, explaining, in her own words, how Temple has enabled her to bring the cultures of the past into perspective. .

The Board applauded Nicole for her achievements as an outstanding arts ambassador.

CLOSING

These students are wonderful examples among the nearly 40,000 Temple students of the invaluable impact of a Temple education. These students have taken advantage of the full range of opportunities our broad range of programs that Temple offers to Pennsylvania students and, through the strengthened reputation of Temple, to increasing numbers of students attracted to Temple from outside the state – and who stay to live, to work, and pay taxes in Pennsylvania after they graduate.

These students are inspiring to all of us.

I encourage you to talk with them and their classmates who will join us later at the reception to learn more about the value Temple adds to the students, their communities, their professions and the continued development of the Commonwealth.

Thank you.

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At this point in the meeting, approximately 20 student protesters interrupted the meeting.

REPORTS AND RECOMMENDATIONS FOR ACTION - STANDING COMMITTEES

Committee on Trustee Affairs – Daniel H. Polett, Chair

RECOMMENDATIONS FOR ACTION:

1. Election of Commonwealth Trustee

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Commonwealth appointing authorities and the Committee on Trustee Affairs (2/8/2012), elected Dennis Alter, for a term effective immediately to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education, as set forth in Agenda Reference 1.

Secretary's Note: Pursuant to the Temple University Commonwealth Act, The Honorable Samuel H. Smith, Speaker of the House of Representatives of the Commonwealth of Pennsylvania, has appointed Mr. Alter as a voting trustee.

Mr. O'Connor congratulated Mr. Alter and welcomed him to the Board of Trustees.

2. Election of Commonwealth Trustee

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Commonwealth appointing authorities and the Committee on Trustee Affairs (2/8/2012), elected Edward Rudolph, for a term effective immediately to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education, as set forth in Agenda Reference 2.

Secretary's Note: Pursuant to the Temple University Commonwealth Act, The Honorable Tom Corbett, Governor of the Commonwealth of Pennsylvania, has appointed Mr. Rudolph as a voting trustee.

Mr. O'Connor congratulated Mr. Rudolph and welcomed him to the Board of Trustees.

3. Resolution of Appreciation

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (2/8/2012), approved the Resolution of Appreciation as set forth in Agenda Reference 3 in honor of Michael P. Williams, Commonwealth Trustee for the period 2007 to 2012

Mr. O'Connor remarked that Mr. Williams has been a great trustee for the University and that he has actively participated and attended all meetings.

Executive Committee – Lewis F. Gould, Jr., Vice Chair

4. Report

The quarterly report of the Executive Committee was accepted as presented in Agenda Reference 4.

RECOMMENDATION FOR ACTION:

5. Borrowing Authority – April 1, 2012 through June 30, 2012

Upon motion duly made and seconded, the Board of Trustees authorized the officers to borrow, for operating purposes of the University if needed, up to \$30 million on terms which the officers determine to be best for the University, to cover the period from April 1, 2012, through June 30, 2012.

Academic Affairs Committee – Solomon C. Luo, Vice Chair

6. Report

The quarterly report of the Academic Affairs Committee was accepted as presented in Agenda Reference 6.

RECOMMENDATIONS FOR ACTION:

7. Consideration of Tenure

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Academic Affairs Committee (3/5/2012) and the President, approved the granting of faculty tenure.

8. Establish Curricula in Various Schools and Colleges

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (3/5/2012) that the officers be authorized to establish curricula as listed and set forth in Agenda Reference 8:

- A) Establish a Professional Science Master Degree in Biotechnology in the College of Science and Technology
- B) Establish a Doctor of Business Administration Degree in the Fox School of Business and Management.

9. Establish and Terminate Doctoral Programs in the College of Education

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (3/5/2012) that the officers be authorized to establish and terminate curricula as listed and set forth in Agenda Reference 9:

- A) Establish a Doctor of Philosophy in Education in the College of Education with Concentrations in:
 - i. Educational Psychology
 - ii. Special Education
 - iii. Urban Education
 - iv. Math and Science Education
 - v. Literacy and Learners
 - vi. Applied Linguistics
 - vii. Adult and Organizational Development
- B) Terminate the Doctor of Philosophy in Educational Psychology
- C) Terminate the Doctor of Philosophy in Urban Education
- D) Terminate the Doctor of Education in Curriculum, Instruction and Technology in Education with Concentrations in Language Arts and Math and Science Education.

10. Restructure the Graduate Programs in Educational Administration in the College of Education

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (3/5/2012) that the officers be authorized to restructure curricula as listed and set forth in Agenda Reference 10:

- A) Terminate the Doctor of Education in Educational Administration and Establish a Doctor of Education in Educational Leadership with Concentrations in K-12 and Higher Education
- B) Terminate the Master of Education in Educational Administration and Establish a Master of Education in Educational Leadership with Concentrations in K-12 and Higher Education.

Alumni Relations and Development Committee – Susanna E. Lachs, Vice Chair

11. Report

The quarterly report of the Alumni Relations & Development Committee was accepted as presented in Agenda Reference 11.

12. *This item was withdrawn.*

Audit Committee – Theodore Z. Davis, Chair

13. Report

The quarterly report of the Audit Committee was accepted as presented in Agenda Reference 13.

RECOMMENDATION FOR ACTION:

14. Selection of External Auditor

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Audit Committee (3/9/2012), appointed Deloitte & Touche as the external auditors for Temple University for a period of three years, and revoked and rescinded the prior recommendation of the committee dated January 26, 2012.

Facilities Committee – Mitchell L. Morgan, Chair

15. Report

The quarterly report of the Facilities Committee was accepted as presented in Agenda Reference 15.

RECOMMENDATIONS FOR ACTION:

16. College of Engineering – 8th and 9th Floor Renovations

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (3/6/2012) that the officers be authorized to proceed with the renovations to the 8th and 9th floors of the College of Engineering building at a cost not-to-exceed \$7,500,000 with the funding and financing source being the University (\$4,500,000-100000-69000-7973-09) and College of Engineering (\$3,000,000-100000-23010-7730-04)

17. Weiss Hall – Switchgear Replacement

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (3/6/2012) that the officers be authorized to proceed with the switchgear replacement in Weiss Hall at a cost not-to-exceed \$720,000 with the funding and financing source being the Plant Development Fund (100000-80220-7385-07).

18. Gladfelter Hall – Fan Coil Replacement, Phase 1 of 2

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (3/6/2012) that the officers be authorized to proceed with the Gladfelter Hall – fan coil replacement, phase 1 of 2, at a cost not-to-exceed \$1,250,000 with the funding and financing source being the Plant Development Fund (100000-80220-7385-07).

19. Design and Construction – Science Education and Research Center

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (3/6/2012) that the officers be authorized to proceed with the construction of the new Science Education and Research Center at a cost not-to-exceed \$137,000,000, an increase of \$37,000,000, with the funding and financing for such increase being the Commonwealth Release Plan (\$10,000,000) and University Debt (\$27,000,000), and to take any and all necessary and appropriate actions to effect the foregoing.

20. Design – New Knowledge Library and Information Center

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (3/6/2012) that the officers be authorized to proceed with the design of the new Knowledge Library and Information Center at a cost not-to-exceed \$17,500,000 with the funding and financing being the Commonwealth Release Plan, and to take any and all necessary and appropriate actions to effect the foregoing.

21. Pearson/McGonigle Renovation Project - Finalization

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (3/6/2012) that the officers be authorized to proceed with the finalization of the Pearson/McGonigle Renovation Project at a cost not-to-exceed \$59,809,174, an increase of \$1,550,000, with the funding and financing for such increase being Fundraising (\$700,000), University Reserves (\$400,000), Sodexo Capital Account (\$200,000), and Provost’s Carryover Fund (\$250,000), and to take any and all necessary and appropriate actions to effect the foregoing.

Investment Committee – Christopher W. McNichol, Chair

22. Report

The quarterly report of the Investment Committee was accepted as presented in Agenda Reference 22.

RECOMMENDATION FOR ACTION:

23. Modification of the University Investment Policy

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Investment Committee (1/25/2012) that the officers be authorized to modify the University’s Investment Policy as listed and set forth in Agenda Reference 23.

- Add a new asset allocation and weighted benchmark for the Post-Retirement Benefits Plan,

- Increase the total permitted corporate investments in the operating pool and add a maximum as a percentage of the total operating pool, and
- Other minor modifications for purposes of clarity.

Student Affairs Committee – Robert A. Rovner, Chair

24. Report

The quarterly report of the Student Affairs Committee was accepted as presented in Agenda Reference 24.

RECOMMENDATION FOR ACTION:

25. Housing Rates Proposal for 2012-2013

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Student Affairs Committee (2/29/2012), approve an across-the-board increase of 4.5 percent in all University student housing for 2012-2013, as substantially set forth in Agenda Reference 25.

STANDING COMMITTEE REPORTS FOR INFORMATION

Athletics Committee – Patrick J. O'Connor

26. Report

The quarterly report of the Athletics Committee was accepted as presented in Agenda Reference 26.

Budget & Finance Committee – Christopher W. McNichol, Vice Chair

27. Report

The quarterly report of the Budget & Finance Committee was accepted as presented in Agenda Reference 27.

Campus Life & Diversity Committee – James S. White, Chair

28. Report

The quarterly report of the Campus Life & Diversity Committee was accepted as presented in Agenda Reference 28. Mr. White also reported that the Campus Life & Diversity Committee met in a joint meeting with the Government Relations & External Affairs Committee, and received an outstanding report from the Task Force on Student Off-Campus Issues and Concerns. Additionally, the committees discussed City Council Bill No. 120020, related to the establishment of a North Philadelphia neighborhood improvement district. City Council's Committee on Rules will hold a public hearing tomorrow morning on the matter.

Government Relations and External Affairs Committee –Patrick V. Larkin, Co-Chair

29. Report

The quarterly report of the Government Relations & External Affairs Committee was accepted as presented in Agenda Reference 29.

Board of Directors, Temple University Health System, Inc. – Lon R. Greenberg

30. Report

The quarterly report of the Board of Directors of Temple University Health System, Inc., was accepted as presented in Agenda Reference 30.

OFFICERS' REPORT

31. Treasurer's Report – Anthony E. Wagner

The Treasurer's Report for the Three Months Ended December 31, 2011, and grants and contracts awarded between October 1, 2011, and December 31, 2011, was accepted as presented in Agenda Reference 31.

32. Secretary's Report – George E. Moore

Upon motion duly made and seconded, the Board of Trustees approved the degrees-in-course dated approximately May 10, 2012, to candidates approved by the appropriate academic committees of the faculty, and the degrees-in-course dated May 10, 2012, and presented on June 3, 2012, to candidates approved by the appropriate academic committees of the faculty in Tokyo, Japan.

OLD BUSINESS

NEW BUSINESS

ADJOURNMENT

Mr. O'Connor invited the Trustees to attend to the Annual Student Leaders' Reception and to tour the new Pearson-McGonigle expansion facilities.

The meeting adjourned at 4:20 p.m.