

BOARD OF TRUSTEES

Temple University – Of The Commonwealth System of Higher Education

PUBLIC SESSION

Tuesday, December 10, 2013 at 3:30 p.m.

**Mitchell and Hilarie Morgan Hall
27th floor, 1601 N. Broad Street, Philadelphia, PA 19122**

MINUTES

Presiding Officer: Patrick J. O'Connor, Chair of the Board

Secretary's Note: The Trustees met in Executive Session at 2:30 p.m.

PARTICIPANTS

Trustees: Ronald R. Donatucci, Loretta C. Duckworth, Patrick J. Eiding, Lon R. Greenberg, Lewis Katz, H. F. "Gerry" Lenfest, Solomon C. Luo, Joseph W. Marshall, III, Anthony J. McIntyre, Christopher W. McNichol, J. William Mills, III, Mitchell L. Morgan, Leon O. Moulder, Jr., Patrick J. O'Connor, Bret S. Perkins, Daniel H. Polett, Phillip C. Richards, James S. White

President: Neil D. Theobald

University Counsel: George E. Moore

Non-Voting Advisory Members: Darin Bartholomew, Mark Rahdert

Administration and Staff: Frank Annunziato, James Bausman, William T. Bergman, Raymond Betzner, Janet Carruth, Kevin Clark, Karen Clarke, James P. Creedon, Hai-Lung Dai, Stephanie Ives, Kenneth H. Kaiser, Larry Kaiser, Thomas Kupp, Jaison Kurichi, Kenneth Lawrence, Tilghman Moyer, Anne Nadol, Timothy C. O'Rourke, Theresa Powell, Richard Rumer, Michael Scales, William Wilkinson, Gregory Zimmaro

Introduction of Guests:

Faculty: Catherine C. Schifter, Ph.D.

Students: Sonia L. Galiber, Cree A. Moore, Dylan Michael Morpurgo

Approval of Minutes: The minutes of the meeting of October 8, 2013 were approved as distributed.

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PRESIDENT'S REPORT – NEIL D. THEOBALD

I simply have a few remarks about last Friday's announcement to reduce the number of varsity teams.

Going in, we knew the decision would draw tremendous comment. That has proven to be true. I have received a number of emails about the decision, and I have been monitoring the comments in social media and other venues. The level of anguish and frustration is profound.

I know that I speak for everyone who was involved in this decision when I say that we consider Temple's student-athletes to be some of the best ambassadors of this university. The maturity, devotion and honor they have shown in competitions have been a model for their fellow students. Temple's student-athletes have also been an inspiration for me, for our Board of Trustees and for our entire university community.

Our student-athletes and coaches are the casualties of Temple University's overreach in trying to operate an athletic program beyond its facilities and resources, which caused us to be out of compliance with federal law.

I sincerely regret the loss of opportunity that this decision creates for our student-athletes. The student-athletes in these 7 sports will keep their scholarship for their remaining years at Temple. They will also keep their access to academic support services. Over the next several weeks, those affected have important decisions to make about their futures. Transfers to other universities are immediately eligible to play.

We will support these student-athletes regardless of the decisions they make, and I want each to know they will always have a home here at Temple.

Thank you, Mr. Chairman.

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REPORTS AND RECOMMENDATIONS FOR ACTION STANDING COMMITTEES

Committee on Trustee Affairs – Daniel H. Polett, Chair

RECOMMENDATION FOR ACTION:

1. Election of University Officers

Upon motion duly made and seconded, the Board of Trustees, approved the recommendation of the President and appointed the following individuals to serve until the next Annual Meeting of the Board of Trustees or until their successors shall have been appointed and qualified:

Kevin G. Clark - Vice President and Director of Athletics
Kenneth H. Kaiser - Vice President, Chief Financial Officer, Treasurer

Executive Committee – Daniel H. Polett, Vice Chair

2. Report

The quarterly report of the Executive Committee was accepted as presented in Agenda Reference 2.

RECOMMENDATIONS FOR ACTION:

3. Request to Revise Signing Authorities for Temple University Rome Bank Account

Upon motion duly made and seconded, the Board of Trustees authorized the individual specified in Agenda Reference 3 to sign checks on behalf of Temple University Rome for the Temple Rome UniCredit Bank Account, and specifically to substitute Hilary Link for Kim D. Strommen, effective December 21, 2013.

4. Borrowing Authority – January 1, 2014, through March 31, 2014

Upon motion duly made and seconded, the Board of Trustees authorized the officers to borrow, for operating purposes of the University, \$30 million on terms which the officers believe best for the University, such authority to cover the period from January 1, 2014 through March 31, 2014.

Secretary's Note: Trustee Mills abstained and did not participate in this action.

Academic Affairs Committee – Joseph W. Marshall, III, Vice Chair

5. Report

The quarterly report of the Academic Affairs Committee was accepted as presented in Agenda Reference 5.

RECOMMENDATIONS FOR ACTION:

6. Consideration of Tenure

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Academic Affairs Committee (12/5/2013) and the President, approved the granting of faculty tenure.

7. Establish and Terminate Curricula in Various Schools and Colleges

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (12/5/2013) that the officers be authorized to establish and terminate curricula in various schools and colleges as follows and as set forth in Agenda Reference 7.

- A) Terminate the Master of Arts in Mathematics and Establish the Master of Science in Mathematics in the College of Science and Technology;
- B) Establish an Optional Concentration in Applied and Computational Mathematics in the Master of Science in Mathematics in the College of Science and Technology; and

- C) Establish a Concentration in Hospitality Asset Management for the Executive Program - Master of Business Administration in the Fox School of Business and Management.

Facilities Committee – Mitchell L. Morgan, Chair

8. Report

The quarterly report of the Facilities Committee was accepted as presented in Agenda Reference 8.

RECOMMENDATIONS FOR ACTION:

9. White Hall – Fan Coil Unit Replacement, Window Replacement, Painting, Carpeting and Door Frame Refinishing

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/2/2013) that the officers be authorized to proceed with the replacement of the fan coil unit, replacement of windows, painting and carpeting in the corridors, refinishing of doors and door frames, and painting of student rooms in White Hall at a cost not-to-exceed \$4,310,700 with the funding and financing source being the Housing Renewal and Renovation Fund (#830034-50012-7862-10).

10. Bell Building, Klein Hall, Ritter Annex, Weiss Hall – HVAC Upgrades

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/2/2013) that the officers be authorized to proceed with HVAC upgrades in the Bell Building, Klein Hall, Ritter Annex and Weiss Hall at a cost not-to-exceed \$2,500,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

11. College of Engineering – Window Replacement, Phase 2 of 2

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/2/2013) that the officers be authorized to proceed with Phase 2 of 2 window replacement in the College of Engineering at a cost not-to-exceed \$2,200,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

12. Weiss Hall – Switchgear Replacement (Amendment)

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/2/2013) that the officers be authorized to proceed with the Weiss Hall switchgear replacement project and amend the prior authorization to an amount not-to-exceed \$895,000, an increase of \$175,000, with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

13. Conwell and Carnell Halls – Window Replacement and Exterior Restoration Design

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/2/2013) that the officers be authorized to proceed with Conwell and Carnell Halls – window replacement and exterior restoration design at a cost not-

to-exceed \$850,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

14. Barton Hall – Classroom Replacement Project – Design Phase

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/2/2013) that the officers be authorized to proceed with the Barton Hall classroom replacement project, design phase, at a cost not-to-exceed \$800,000 with the funding and financing source being University Reserves (#100000-69000-7983-09).

15. Pharmacy Building - Renovation and Upgrade of Pharmaceutical Dispensing Laboratory

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/2/2013) that the officers be authorized to proceed with the renovation and upgrade of rooms 415, 416, and 418 in the Pharmaceutical Dispensing Laboratory of the Pharmacy Building, located at 3307 N. Broad Street, at a cost not-to-exceed \$610,002 with the funding and financing source being Pharmacy Carryover Funds (#103005-08010-04).

16. Bio-Life Sciences Building – Outside Air Damper Replacement and Freeze Pump Installation

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/2/2013) that the officers be authorized to proceed with the replacement of the outside air damper and installation of the freeze pump in the Bio-Life Sciences Building at a cost not-to-exceed \$500,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

17. Gladfelter Hall – DDC Controls for Air Handling Units

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/2/2013) that the officers be authorized to proceed with the installation of DDC controls for the air handling units in Gladfelter Hall at a cost not-to-exceed \$450,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

18. Health Sciences Center – Student Faculty Center Renovations

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/2/2013) that the officers be authorized to proceed with design and renovation to the Student Faculty Center on the Health Sciences Center campus at a cost not-to-exceed \$450,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

19. Sullivan Hall – Renovation to Feinstone Lounge

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/2/2013) that the officers be authorized to proceed with renovations to Feinstone Lounge, located on the second floor of Sullivan Hall, at a cost not-to-exceed \$422,053 with the funding and financing source being the Executive Office of the President Operating Fund (#100000-31000-7730-06).

20. Anderson Hall – DDC Controls for Air Handling Units

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/2/2013) that the officers be authorized to proceed with installation of DDC controls for the air handling units in Anderson Hall at a cost not-to-exceed \$400,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

21. Weiss Hall – Study and Design for Induction Unit Replacement

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/2/2013) that the officers be authorized to proceed with the study and design for induction unit replacement in Weiss Hall at a cost not-to-exceed \$150,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

22. Anderson Hall – Study and Design for Induction Unit Replacement

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/2/2013) that the officers be authorized to proceed with the study and design for induction unit replacement in Anderson Hall at a cost not-to-exceed \$150,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

23. Health Sciences Center-Design Services, Medical Office Building, 3rd Floor, Phase I

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/2/2013) that the officers be authorized to proceed with the design services for the third floor of the Medical Office Building located at 3322 N. Broad Street at a cost not-to-exceed \$130,200 with the funding and financing source being the Clinical Faculty Practice Plan (#182083-05490-7730-11, \$65,100, and #182026-05750-7730-11, \$65,100).

24. Assignment and Assumption Agreement, Suite 102, Jeanes Office Building

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (12/2/2013) that the officers be authorized to enter into an Assignment and Assumption Agreement with Dr. Max E. Mercado for Suite 102, Jeanes Office Building for a price not less than \$115,000, less ordinary closing costs.

Board of Directors, Temple University Health System, Inc. – Lon R. Greenberg, Chair

25. Report

The quarterly report of the Board of Directors of Temple University Health System, Inc. was accepted as presented in Agenda Reference 25.

STANDING COMMITTEE REPORTS FOR INFORMATION

Alumni Relations and Development Committee – Anthony McIntyre

26. Report

The quarterly report of the Alumni Relations and Development Committee was accepted as presented in Agenda Reference 26.

Athletics Committee – Lewis Katz, Chair

27. Report

The quarterly report of the Athletics Committee was accepted as presented in Agenda Reference 27.

Audit Committee – Theodore Z. Davis, Chair

28. Report

The quarterly report of the Audit Committee was accepted as presented in Agenda Reference 28.

Budget & Finance Committee – Christopher W. McNichol, Co-Vice Chair

29. Report

The quarterly report of the Budget & Finance Committee was accepted as presented in Agenda Reference 29.

Government Relations & External Affairs Committee – Ronald R. Donatucci, Co-Chair

30. Report

The quarterly report of the Government Relations and External Affairs Committee was accepted as presented in Agenda Reference 30.

Investment Committee – Christopher W. McNichol, Chair

31. Report

The quarterly report of the Investment Committee was accepted as presented in Agenda Reference 31.

The following committees did not meet during the reporting period:

- Campus Life & Diversity Committee
- Healthcare Enterprise Committee
- Student Affairs Committee

OFFICERS' REPORT

32. Secretary's Report – George E. Moore

Upon motion duly made and seconded, the Board of Trustees approved the presentation of degrees-in-course dated January 31, 2014 to candidates approved by the appropriate academic committees of the faculty.

33. Treasurer's Report – Kenneth H. Kaiser

The Treasurer's Report for the Three Months Ended September 30, 2013, was accepted as presented in Agenda Reference 33.

OLD BUSINESS

NEW BUSINESS

Mr. O'Connor addressed the student-athletes, parents, coaches, and supporters attending the meeting.

He thanked the attendees for their maturity and the respect that was demonstrated at today's session of the Board of Trustees.

Mr. O'Connor explained that the decision to restructure intercollegiate athletics and eliminate seven sports came about after a full analysis of all programs was conducted over the last 12 months by the president and the athletics director. The Athletics Committee of the Board of Trustees received a briefing in Executive Session by the Athletics Director, and after extensive questioning by the committee members; the restructuring plan was approved unanimously.

Mr. O'Connor also explained that the work of the Board of Trustees is carried out through its standing committees, and that after review and approval by a particular committee, the matter is then considered by the full Board of Trustees. That is how the Board of Trustees operates; the work is carried out by the committees.

Mr. O'Connor stated that each affected team should select a few representatives from each sport to meet with administration. He invited the representatives to email the Office of the Secretary (secretary@temple.edu), identifying the representatives for each sport to schedule a meeting in January at a mutually-convenient time with University representatives to hold a thoughtful discussion and to answer any questions.

ADJOURNMENT