BOARD OF TRUSTEES

Temple University – Of The Commonwealth System of Higher Education

PUBLIC SESSION

Tuesday, October 14, 2014 at 3:30 p.m.

Feinstone Lounge, Sullivan Hall Liacouras Walk and Polett Walk

MINUTES

Presiding Officer: Patrick J. O'Connor, Chair of the Board

Note: The Trustees met for information briefings at 2:30 p.m.

PARTICIPANTS

Trustees: Dennis Alter, Leonard Barrack, Alan M. Cohen, Scott F. Cooper, Joseph F. Coradino, Nelson A. Diaz, Ronald R. Donatucci, Loretta C. Duckworth, Patrick J. Eiding, Judith A. Felgoise, Lewis F. Gould, Jr., Lon R. Greenberg, Patrick V. Larkin, Solomon C. Luo, Joseph W. Marshall, III, Anthony J. McIntyre, Theodore A. McKee, Christopher W. McNichol, J. William Mills, III, Leon O. Moulder, Jr., Patrick J. O'Connor, Bret S. Perkins, Phillip C. Richards, Edward Rudolph, Jane Scaccetti, Anthony J. Scirica, James S. White

President: Neil D. Theobald

University Counsel: Michael B. Gebhardt

Administration and Staff: Frank P. Annunziato, James C. Bausman, Jr., William T. Bergman, Raymond Betzner, Janet Carruth, Kevin Clark, Karen Clarke, James P. Creedon, Hai-Lung Dai, James W. Dicker, Kenneth H. Kaiser, Thomas Kupp, Jaison G. Kurichi, Jodi Laufgraben, Kenneth Lawrence, Anne Nadol, Michael Scales, Robert Siegfried, Joyce Wilkerson, William J. Wilkinson, Gregory Zimmaro

Non-voting Representatives: Robert A. Rovner, Lori Shorr

Non-voting Advisory Members: Tricia Jones, Raymond Smeriglio

Introduction of Guests:

Faculty:Ann Kriebel-Gasparro, D.N.P.Students:Blair J. Alston, Erika C. Firestone, Matthew C. Hayden, Meredith E. Ketterer

Approval of Minutes:

The minutes of the meeting of July 17, 2014 were approved as distributed.

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Board of Trustees, MINUTES. Tuesday, October 14, 2014 Page 1 of 16

PRESIDENT'S REPORT – NEIL D. THEOBALD

"Thank you Mr. Chairman.

Last year, I made a series of commitments to this Board of Trustees and to the Temple community. With your support, we have made tremendous progress on converting this vision for Temple's future into reality. I would like to take a few minutes today to review these commitments and offer a report on our progress.

"The first commitment was to our students and helping them control the amount of college debt they incur. As you know, high student debt is not only limiting the options available to our graduates, it is a drag on our nation's economic recovery.

"Because time to graduation is a key factor in creating student debt, we developed *Fly in Four*, which focuses students on graduating in four years so they can leave Temple with as little debt as possible. In the first year of *Fly in Four*, we hoped that 75 percent of incoming freshmen and transfer students would participate. Instead, a remarkable 88 percent of the new class has signed up for Fly in Four.

"It is also interesting to note that our early success has been so great that both Pitt and Penn State are looking into similar programs.

"The second commitment was to more effectively tell the Temple story, so that everyone comes to appreciate the value of a Temple education. To realize this commitment, Temple will launch a marketing campaign that will vibrantly tell the Temple story through images, words, and sounds. It will take what all of us love so much about this university and broadcast it to the world.

"Harnessing the talents and intellectual resources of Temple to help this great city was the third commitment. As Philadelphia's public university, we have an obligation to help tackle some of the tough challenges facing urban neighborhoods.

"Here are just a few examples of how we are carrying out these responsibilities:

• We have committed \$1 million in faculty and staff time to create educational programs and career training for the Norris Apartments community in North Philadelphia.

As part of this initiative, we announced last week a new early learning center, to be run by our College of Education.

- We also launched a \$1.75 million initiative, via our Kornberg School of Dentistry, to improve access to oral health care for North Philadelphia children and their families.
- We are partnering with the Laborers' District Council to create a job-training academy at the site of the former William Penn High School.
- Just recently, Temple's Computer Recycling Center also donated 60 top-of-the-line refurbished computers and 13 large plasma screens to Duckrey Elementary School, part of 445 computers Temple has donated to North Philadelphia schools and community organizations over the past year.

"As you can see, we are making great strides in our commitment to North Philadelphia and to this city.

"There is more to come.

"The fourth commitment is to develop research that changes lives. Many of you were able to join us last Friday as we dedicated the new Science Education and Research Center. That facility symbolizes the extraordinary research that is quickly becoming a hallmark of this university. Let me give you just one example:

"Temple research made international headlines in July when Kamel Khalili, professor and chair of our Department of Neuroscience and Wenhui Hu, associate professor of Neuroscience led the first research team to successfully eliminate the HIV-1 virus from human cells.

"Their research – which was funded by the National Institutes of Health – is being hailed as an important step toward a permanent cure for AIDS. That's just one example of the level of research being undertaken at Temple University every day.

"I'm pleased to report that in every way... our research enterprise is becoming more impactful and more widely recognized here and around the world.

"The fifth commitment is a dedication to keeping this University as diverse and as international as the real world. This fall, we welcomed 4,483 freshmen students across the university, a new Temple record.

"These students were the most academically accomplished and diverse freshman class in Temple history. Their average high school GPA of 3.47 was a Temple record. And there was a 10 percent rise in students who identify as something other than white.

"We want to make sure that we continue to be a school where diversity is cherished and valued. That's one reason why I was thrilled this summer to announce the Temple Option ... an alternative admissions path for students who show great potential for success but don't perform well on standardized tests. With the Temple Option, we have become the first public research university to offer such an admissions path. Once again, Temple is leading the way in ensuring a diverse campus community.

"Sixth, I said we would foster entrepreneurship and innovation across the curriculum. Today, I am proud to announce the creation of a program that will foster path-breaking research, scholarship, and creative activity in the arts and humanities.

"My goal is to seek foundation funding for this program. But in the interim, I will provide \$250,000 from my office reserves, for each of the next two years, as seed money. This \$500,000 will provide a tremendous boost to creativity in the humanities and the studio and performing arts. These funds will support individual and collaborative projects involving Temple University faculty members. The goal is to spur books and monographs, conference presentations, art exhibitions and performances of various kinds that highlight the excellence of our arts and humanities faculty.

"Just as the \$500,000 committed today is seed money for an effort to generate foundation support for this initiative, I believe these university funds will allow awardees to compete more effectively for additional external support.

"The demand for resources to fuel our faculty's innovation, research, and scholarship in the arts and humanities more than justifies this investment. We hope to spur a new age of creativity at Temple, the impact of which will be felt around the state and across the nation.

"As you can see, we have made great strides over the past year. And we are only getting started.

Board of Trustees, MINUTES. Tuesday, October 14, 2014 Page 3 of 16 "I want to thank each and every trustee in this room for the continuing support you have provided for these initiatives. Your enthusiastic commitment to Temple is making a positive difference in the lives of our students.

"Thank you for all you do for Temple University."

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REPORTS AND RECOMMENDATIONS FOR ACTION - STANDING COMMITTEES

Committee on Trustee Affairs – Joseph W. Marshall, III

RECOMMENDATIONS FOR ACTION:

1. Election of Chair of the Board

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/15/2014), duly elected Patrick J. O'Connor as Chair of the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education, to serve until the next Annual Meeting of the Board of Trustees or until his successor shall have been elected and qualified.

Secretary's Note: Mr. O'Connor abstained and did not participate in the vote.

2. <u>Re-Election of University Trustees</u>

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/15/2014), re-elected the individuals listed below to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education for a fouryear term effective immediately:

<u>2014-2018</u>

William H. Cosby, Jr. Nelson A. Diaz Theodore A. McKee Mitchell L. Morgan James S. White

Secretary's Note: Trustees Diaz, McKee and White abstained and did not participate in the vote.

3. <u>Re-Election of Commonwealth Trustee – Christopher W. McNichol</u>

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Commonwealth appointing authority and the Committee on Trustee Affairs (by unanimous consent on 10/2/2014), re-elected Christopher W. McNichol for a four-year term effective immediately to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education, as set forth in Agenda Reference 3.

Secretary's Note: Trustee McNichol abstained and did not participate in the vote.

4. <u>Election of University Trustee</u>

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs, elected Drew Katz to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education for a four-year term effective immediately, and further recommends that the members of the Board, having been given notice of Mr. Katz's nomination on October 1, 2014, waive the requirement of 30 days' notice.

5. <u>Re-Election to Board of Directors of Temple University Health System, Inc.</u>

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/15/2014), approved the recommendation of the Board of Directors of Temple University Health System, Inc. ("TUHS"), to re-elect the following individuals to the Board of Directors of TUHS, each for a three-year term as set forth below or until a successor has been duly elected:

2014-2017

Theodore Z. Davis Solomon C. Luo David G. Marshall

Secretary's Note: Trustee Luo abstained and did not participate in the vote.

6. <u>Resolutions of Appreciation</u>

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/15/2014), approved the Resolutions of Appreciation for the individuals listed below and as set forth in Agenda Reference 6:

Ex Officio Participants

Mark C. Rahdert – President, Faculty Senate Darin J. Bartholomew – President, Temple Student Government

7. <u>Election to Board of Directors of Temple Educational Support Services, Ltd.</u>

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/15/2014) and acting on behalf of the University as the sole member of Temple Educational Support Services, Ltd., hereby elected the following individuals as Directors of Temple Educational Support Services, Ltd., to hold such office until their successors have been duly appointed and qualified:

Neil D. Theobald (Ex Officio)	Solomon C. Luo
Patrick J. O'Connor (Ex Officio)	Joseph W. Marshall, III
Hai-Lung Dai	Leon O. Moulder, Jr. (Chair)
Nelson A. Diaz	Daniel H. Polett
Michael B. Gebhardt	Bruce Stronach
Lewis F. Gould, Jr.	William Wilkinson

Secretary's Note: Trustees O'Connor, Gould, Luo, Marshall, and Moulder abstained and did not participate in the vote.

8. <u>Election of Officers for 2014-2015</u>

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the President, and upon the nomination by the Committee on Trustee Affairs (9/15/2014 and 10/2/2014), appointed the following Officers to serve from October 14, 2013 until the next Annual Meeting of the Board of Trustees or until their successors shall have been elected and qualified:

President Provost and Senior Vice President for Academic Affairs Senior Executive Vice President for Health Affairs Senior Vice President for Construction, Facilities and Operations Senior Vice President for Government, Community, Public Affairs Vice President of Operations	Neil D. Theobald Hai-Lung Dai Larry R. Kaiser James P. Creedon Kenneth Lawrence, Jr. William T. Bergman Kevin G. Clark Karen B. Clarke James W. Dicker Michael B. Gebhardt Kenneth H. Kaiser Timothy C. O'Rourke
Vice President for Computer and Information Services Vice President for Student Affairs	Timothy C. O'Rourke Theresa A. Powell

9. <u>Amendment to the Bylaws – Section 5.1</u>

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/15/2014), approved that Section 5.1 of the Bylaws be amended to change the schedule of regular meetings of the Board of Trustees as follows:

Section 5.1 Regular Meetings

The Board shall hold regular meetings on the second Tuesday of October, December, March and May, and the fourth Thursday of June during each fiscal year and the second or third Tuesday of the following fiscal year, or otherwise as determined by the Board at an Annual Meeting. The first Board meeting held after September 1 of each year shall be designated as the Annual Meeting.

Executive Committee – Anthony J. Scirica, Chair

10. Report

The quarterly report of the Executive Committee was accepted as presented in Agenda Reference 9.

RECOMMENDATIONS FOR ACTION:

11. Board and Standing Committees' Schedule of Meetings for 2014-2015

Upon motion duly made and seconded, the Board of Trustees approved the Schedule of Meetings for the Board and its Standing Committees for 2014-2015 as set forth in Agenda Reference 11.

12. Borrowing Authority – November 1, 2014 through December 31, 2014

Upon motion duly made and seconded, the Board of Trustees authorized the officers to borrow, for operating purposes of the University, \$30 million on terms which the officers believe best for the University, such authority to cover the period from November 1, 2014 through December 31, 2014.

Academic Affairs Committee - Theodore A. McKee, Chair

13. Report

The quarterly report of the Academic Affairs Committee was accepted as presented in Agenda Reference 13.

RECOMMENDATIONS FOR ACTION:

14. <u>Consideration of Tenure</u>

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Academic Affairs Committee (10/6/2014) and the President, approved the granting of faculty tenure.

15. <u>Transfer of Tenure of Professor Kim Strommen from the Department of Graphic Art and</u> <u>Design to the Department of Foundations in the Tyler School of Art in the Center for the</u> <u>Arts</u>

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (10/6/2014) that the officers be authorized to the transfer the tenure of Professor Kim Strommen from the Department of Graphic Art and Design to the Department of Foundations in the Tyler School of Art in the Center for the Arts.

16. Rename and Reorganize the College of Health Professions and Social Work

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (10/6/2014) that the officers be authorized to rename and reorganize the College of Health Professions and Social Work as the College of Public Health as set forth in Agenda Reference 16.

- a. Rename the College of Health Professions and Social Work as the College of Public Health;
- b. Eliminate the Department of Public Health;
- c. Establish the Department of Epidemiology and Biostatistics;
- d. Establish the Department of Social and Behavioral Sciences;
- e. Eliminate the Department of Health Information Management;
- f. Establish the Department of Health Services Administration and Policy; and
- g. Transfer of Tenure of Faculty from the Department of Health Information Management and Department of Public Health to the Departments of Health Services Administration and Policy, Epidemiology and Biostatistics, or Social and Behavioral Sciences.

17. Establish, Terminate and Restructure Curricula in Various Schools and Colleges

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (10/6/2014) that the officers be authorized to establish, terminate and restructure curricula in various schools and colleges.

- A) Establish a Bachelor of Science in Pharmaceutical Sciences in the College of Science and Technology;
- B) Establish a Bachelor of Fine Arts in Film and Media Arts with Concentrations in Media Arts, Directing and Screenwriting in the Division of Theater, Film and Media Arts in the Center for the Arts;
- C) Establish Optional Concentrations in Screen Studies, Cinematography, Producing and Post Production for the Bachelor of Arts in Film and Media Arts in the Division of Theater, Film and Media Arts in the Center for the Arts;
- D) Establish a Minor in Screen Studies in the Division of Theater, Film and Media Arts in the Center for the Arts;
- E) Establish a Master of Education in Early Childhood Education in the College of Education;
- F) Establish a Master of Education in Early Childhood Education and Special Education in the College of Education;
- G) Establish a Master of Fine Arts in Illustration in the Tyler School of Art in the Center for the Arts;
- H) Terminate the Concentration in Bioengineering in the Bachelor of Science in Mechanical Engineering in the College of Engineering;
- I) Establish a Concentration in Biomechanics in the Bachelor of Science in Mechanical Engineering in the College of Engineering; and
- J) Restructure the Professional Science Masters in Biotechnology in the College of Science and Technology.

Alumni Relations and Development Committee – Leonard Barrack, Vice Chair

18. Report

The quarterly report of the Alumni Relations and Development Committee was accepted as presented in Agenda Reference 18.

RECOMMENDATIONS FOR ACTION:

19. <u>Gift Reallocation</u>

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Alumni Relations and Development Committee (10/6/2014) and the Gift Acceptance Committee (7/9/2014), authorized the officers to reallocate the proceeds from the testamentary gift of Joan H. Ballots, a former member of the Board of Trustees of Temple University, to support intercollegiate athletics, to support the John and Joan Ballots Fund for Men's Health in Urology in honor of E. Darracott Vaughn, Jr., M.D., and to support an endowed scholarship fund at the Kornberg School of Dentistry.

20. Acceptance of Gift to Establish Named Endowed Chairs in the School of Medicine

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Alumni Relations and Development Committee (10/6/2014) and the Gift Acceptance Committee (7/24/2014), accept a testamentary gift restricted for the purpose of funding named endowed chairs and fellowships in the School of Medicine.

Facilities Committee – Christopher W. McNichol, Vice Chair

21. Report

The quarterly report of the Facilities Committee was accepted as presented in Agenda Reference 21.

RECOMMENDATIONS FOR ACTION:

Health Sciences Center Campus

22. <u>Student Faculty Center Renovations (Amendment – an increase of \$2,935,730)</u>

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (10/1/2014) that the officers be authorized to amend the prior authorization to add the following improvements: expanded tech center space, relocation of Student Affairs staff in the building, upgrade additional building infrastructure, replace the escalator with steps, and improve the entrance to Starbucks Café within the building, to an amount not-to-exceed \$7,435,730, an increase of \$2,935,730, with the following revised funding and financing sources: Commonwealth of Pennsylvania (\$5,000,000); EPIC Rental (#103062-90000-7730-06, \$1,000,000); Computer Services (#106027-77300-7730-06, \$1,135,730); Sodexo (#806100-84010-0000-07, \$300,000).

23. <u>Health Sciences Center – Steam Distribution System – Steam and Condensate Piping</u> <u>Replacement</u>

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (10/1/2014) that the officers be authorized to proceed with the Health Sciences Center steam distribution system: steam and condensate piping replacement project at a cost not-to-exceed \$3,250,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

24. Medical Research Building – Fire and Life Safety System Replacement - Design

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (10/1/2014) that the officers be authorized to proceed with the design services to update the fire suppression and life safety systems in the Medical Research Building, located on the Health Sciences Center Campus, at a cost not-to-exceed \$150,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

25. Kresge Hall – Replacement of Electrical Switchgear – Design Services

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (10/1/2014) that the officers be authorized to proceed with the design services to replace the existing electrical switchgear in Kresge Hall, located on the Health Sciences Center Campus, at a cost not-to-exceed \$200,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

26. Medical Research Building – Switchgear Replacement Design

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (10/1/2014) that the officers be authorized to proceed with the design services to replace the existing switchgear in the Medical Research Building, located on the Health Sciences Center Campus, at a cost not-to-exceed \$200,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

27. Health Sciences Center – Animal Facility Improvements

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (10/1/2014) that the officers be authorized to proceed with the improvements to the animal facilities located on the Health Sciences Center Campus at a cost not-to-exceed \$745,163 with the following funding and financing sources: ULAR Service Center (#109103-06566-7730-04, \$615,163) and Plant Development Fund (#100000-80220-7385-07, \$130,000).

School of Podiatric Medicine

28. <u>School of Podiatric Medicine – Electrical Switchgear Replacement Design</u>

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (10/1/2014) that the officers be authorized to proceed with the design services to replace the electrical switchgear in the School of Podiatric Medicine, located at 148 N. 8th Street, at a cost not-to-exceed \$150,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

Center City Campus

29. <u>Temple University Center City – Improvements (Amendment #2 – An Increase of \$330,000</u> from the previously approved amount of \$2,270,000)

Upon motion duly made and seconded, the Board of Trustees approve the recommendation of the Facilities Committee (10/1/2014) that the officers be authorized to amend the prior authorization to resolve unforeseen conditions that were required to make the new lobby and future bookstore/café space operational and code compliant to an amount not-to-exceed \$2,600,000, an increase of \$330,000, with the following revised funding and financing sources: Provost Academic Equipment Fund (#100000-27950-7730-01, \$325,000); TUCC Renewal and Renovation Fund (\$200,000); University Reserves (#103062-900000-7730-06, \$1,145,000); Barnes & Noble (#100000-86400-7730-10, \$550,000); Plant Development Fund (#100000-80220-7385-07, \$280,000), and Landlord Reimbursement (\$100,000).

Main Campus

30. Beury Hall – Renovation of Rooms 341 and 441

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (10/1/2014) that the officers be authorized to proceed with the renovations to the laboratory research space in rooms 341 and 441 in Beury Hall at a cost not-to-exceed \$572,000 with the funding and financing source being the College of Science and Technology Renovation Fund (#800009-13110-7730-07).

31. Ritter Hall and Ritter Annex – Sprinkler, Fire Alarm, and Ceiling Replacement

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (10/1/2014) that the officers be authorized to proceed with the installation of a new fire sprinkler system and a new fire alarm system in Ritter Hall and Ritter Annex at a cost not-to-exceed \$10,750,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07) as follows: FY 2015--\$4,000,000; FY 2016--\$3,750,000; and FY 2017--\$3,000,000.

32. <u>Annenberg/Tomlinson Halls – Building Upgrades - Design</u>

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (10/1/2014) that the officers be authorized to proceed with the design services to upgrade the fire suppression and life safety systems in Annenberg Hall and Tomlinson Hall at a cost not-to-exceed \$250,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

33. <u>Gladfelter Hall – Corridor Upgrades</u>

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (10/1/2014) that the officers be authorized to proceed with the design and construction services to refurbish the hallways in Gladfelter Hall at a cost not-to-exceed \$770,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

34. <u>Pearson/McGonigle Halls – Design Services - Upgrades</u>

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (10/1/2014) that the officers be authorized to proceed with the design services to refurbish the general and faculty locker rooms on the basement level and the public restrooms on the basement and second floor levels in Pearson/McGonigle Halls at a cost not-to-exceed \$300,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

35. <u>Pearson/McGonigle Halls – Design Services – Replace Switchgear</u>

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (10/1/2014) that the officers be authorized to proceed with the design services to replace the existing electrical switchgear in the basement mechanical room in Pearson/McGonigle Halls at a cost not-to-exceed \$150,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

36. Wachman Hall – Design Services – Switchgear Replacement

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (10/1/2014) that the officers be authorized to proceed with the design services to replace the existing electrical switchgear and transformers in Wachman Hall at a cost not-to-exceed \$150,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

37. Speakman Hall – Design Services - Electrical Switchgear

Upon motion duly made and seconded, the <u>Recommendation</u>: That the Board of Trustees approve the recommendation of the Facilities Committee (10/1/2014) that the officers be authorized to proceed with the design services to replace the existing electrical switchgear in Speakman Hall at a cost not-to-exceed \$125,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

38. Various Locations – Steam Distribution Line Replacement

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (10/1/2014) that the officers be authorized to proceed with the steam distribution line replacement in Weiss Hall Steam Tunnel, Annenberg Hall 13th Street crossing, Bio-Steam Line, and Beury Hall Tunnel on Main Campus at a cost not-to-exceed \$600,000 with the funding and financing source being the Plant Development Fund (#100000-80220-7385-07).

39. Main Campus Animal Facility Improvements

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (10/1/2014) that the officers be authorized to proceed with the improvements to the animal care facilities located in Weiss Hall and the Bio-Life Building at a cost not-to-exceed \$619,991 with the following funding and financing sources: College of Liberal Arts (#100000-18010-7730-04, #283,884), College of Science and Technology (#100000-13110-7730-04, \$206,107), and the Plant Development Fund (#100000-80220-7385-07, \$130,000).

Real Estate

40. Long Term Sub-Lease for the East Park Canoe House

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (10/1/2014) that the officers be authorized to enter into a twenty-year sublease agreement with two ten-year renewal options with the Philadelphia Authority for Industrial Development for the renovation and use of the East Park Canoe House at a cost not-to-exceed \$3,000,000 with the funding and financing source being the Boat House Project (#517400-51150-5200-10).

Investment Committee – Christopher W. McNichol, Chair

41. Report

The quarterly report of the Investment Committee was accepted as presented in Agenda Reference 41.

RECOMMENDATION FOR ACTION:

42. <u>Modify the University Investment Policy for "Post Retirement Benefits Plan and Defined</u> <u>Benefit Pension Plans - Asset Allocation"</u>

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Investment Committee (9/24/2014) that the University Investment Policy be revised to amend the asset allocation and weighted benchmark for the Post-Retirement Benefits Plan and the Defined Benefit Pension Plans as set forth in Agenda Reference 42.

STANDING COMMITTEES - REPORTS FOR INFORMATION:

Athletics Committee – J. William Mills, III, Chair

43. Report

The quarterly report of the Athletics Committee was accepted as presented in Agenda Reference 43.

Budget & Finance Committee - Lewis F. Gould, Jr., Chair

44. Report

The quarterly report of the Budget & Finance Committee was accepted as presented in Agenda Reference 44.

Campus Life and Diversity Committee and Student Affairs Committee – Solomon C. Luo, Chair, and Bret S. Perkins, Chair

45. Report

The quarterly report of the Campus Life and Diversity Committee and Student Affairs Committee was accepted as presented in Agenda Reference 45.

Government Relations and External Affairs Committee – Ronald R. Donatucci and Patrick V. Larkin, Co-Chairs

46. Report

The quarterly report of the Government Relations and External Affairs Committee was accepted as presented in Agenda Reference 46.

Board of Directors, Temple University Health System, Inc. - Lon Greenberg, Chair

47. Report

The quarterly report of the Board of Directors of Temple University Health System, Inc., was accepted as presented in Agenda Reference 47.

The following committees did not meet during the reporting period:

Audit Committee Healthcare Enterprise Committee

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APPOINTMENT OF STANDING COMMITTEES FOR 2014-2015

48. <u>Nominations for Membership on the Executive Committee by the</u> <u>Chair of the Board</u>

Upon motion duly made and seconded, the Board of Trustees approved, as required by Section 6.3.A. of the Bylaws, the appointments to the Executive Committee made this day by the Chair of the Board and effective this date.

49. ANNOUNCEMENT:

Chair of the Board Announces Committee Assignments

Mr. O'Connor announced the appointments to the various committees other than Executive Committee as set forth in Agenda Reference 49.

Secretary's Note: No action required.

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OFFICERS' REPORT

50. <u>Treasurer's Report</u> – Kenneth H. Kaiser

The Treasurer's Report for the Three Months Ended June 30, 2014 and grants and contracts awarded between April 1, 2014 and June 30, 2014 was accepted as presented in Agenda Reference 50.

51. <u>Secretary's Report</u> – Michael B. Gebhardt

Upon motion duly made and seconded, the Board of Trustees approved the presentation of degrees-in-course dated December 18, 2014 to candidates approved by the appropriate academic committees of the faculty.

OLD BUSINESS NEW BUSINESS

The presidents of the Faculty Senate and Temple Student Government were invited to give remarks.

Professor Tricia Jones, President of the Faculty Senate, made the following remarks to the Board of Trustees:

"Chairman O'Connor, President Theobald and members of the Board,

"Thank you for inviting me to comment on behalf of the Temple University Faculty Senate. As the shared governance body of the faculty we appreciate your interest in our views and the opportunity to share news and issues with you.

Board of Trustees, MINUTES. Tuesday, October 14, 2014 Page 14 of 16 "Since we are at the beginning of our academic year I'm pleased to share with you the Senate plans for our work ahead in 2014-2015. I look forward to reporting on these accomplishments as the year progresses.

"Let me begin by thanking President Theobald for presenting The Fall Presidential Address to our Faculty Senate meeting earlier this afternoon. The Faculty Senate was honored to host this address and to have the opportunity to hear from the President on the state of the university since his inauguration approximately one year ago. The Senate hopes that we can make this an annual tradition to further support the open discussion of progress and consider how the Faculty Senate can effectively support critical administrative initiatives.

"At the Faculty Senate Steering Committee meetings in August we finalized our agenda for the 2014-2015 academic year. That agenda will include an important Symposium on Diversity at Temple University and two collaborative initiatives discussed briefly below.

"On October 28th the Faculty Senate will co-sponsor the First Diversity Symposium at Temple University, "Imagining and Re-Imagining Diversity at Temple University." With generous support from the Provost's office and with assistance from administration, faculty and student organizations, we anticipate this will be a lively and useful conversation. Action strategies coming from the symposium will be presented for discussion and possible action at the Council of Deans/Faculty Senate Steering Committee retreat scheduled for December 5, 2014.

"In collaboration with the Provost's office we will form a Task Force on Adjunct Faculty issues to discuss the nature of adjunct faculty participation at Temple and the ways in which Temple University can provide critical supports for these essential members of our faculty community. The task force will include participation from a diverse group of faculty and administration. We anticipate recommendations from the task force by the end of spring 2015.

"The Faculty Senate considers the development of faculty competence in the RCM process a top priority. To that end, and extending on the excellent supports already offered by CFO Ken Kaiser's office, we will be designing a series of workshops and professional development initiatives to build faculty knowledge about RCM and develop a pool of faculty as resources for budget review committees at school/college and university levels.

"Thank you for your attention to these comments. I look forward to sharing more with you at the December meeting."

Ray Smeriglio, President, Temple Student Government, made the following remarks to the Board of Trustees:

"Chairman O'Connor, President Theobald, and members of the Board of Trustees; I thank you very much for allowing me to report to you the State of our Student Body. In sum, our state of the students of Temple University is strong. On August 22, 2014 Temple University welcomed its most academically accomplished and diverse class in Temple history. As student government, we are thrilled to begin engaging this new class of Temple Owls in activities and initiatives to elevate Temple on a national spotlight.

"So far, Temple Student Government has enacted various initiatives across disciplines to proactively address issues we know our students are focused on. On September 27th we held our first Adopt a Block community service program where close to 200 students congregated at the Bell Tower and dispersed into the community, block by block, painting curbs, cleaning up the area, and planting flowers side by side

Board of Trustees, MINUTES. Tuesday, October 14, 2014 Page 15 of 16 with members of our North Philadelphia Community. A relationship we feel is so important to the real world education our students come to Temple for.

"On the side of student services, our recommendations to alter Morgan Hall's dining facility to an allyou-care to eat facility on the second floor was put in place in the beginning of the academic year; originally the second floor of the facility saw low student turnout and interest; since the implementation of the recommendation the facility is full every meal of the week and students are ecstatic with the customer service and quality of food offered.

"And finally, Temple Student Government supported Temple Police in rolling out and educating students as we extended our patrol borders this semester. When asking students how they feel about the extension, the overall consensus is a positive one. Students now feel safe and included that the extension now covers areas where there is a high density of students living. This partnership is a perfect example of Temple Student Government and the University listening to student concerns and addressing them in an effective, swift manner.

"These are but a few of the great accomplishments Temple Student Government has made progress on in the past month and a half. We look forward to the opportunity to continue to make positive, effective change here at Temple University, for both students currently here and future generations of Owls to come.

"Thank you again Mr. Chairman, Dr. Theobald, and members of the Board of Trustees."

ADJOURNMENT